

CONSOLIDATED FINANCIAL STATEMENTS

MANAGEMENT'S STATEMENT OF RESPONSIBILITY FOR FINANCIAL REPORTING

Management is responsible for the preparation and presentation of the consolidated financial statements and the financial information presented in this annual report. This responsibility includes the selection of accounting policies and practices and making judgments and estimates necessary to prepare the consolidated financial statements in accordance with International Financial Reporting Standards.

Management has also prepared the financial information presented elsewhere in this annual report and has ensured that it is consistent with the consolidated financial statements.

Management maintains systems of internal control designed to provide reasonable assurance that assets are safeguarded and that relevant and reliable financial information is being produced.

The Board of Directors is responsible for ensuring that Management fulfills its responsibilities for financial reporting and is responsible for reviewing and approving the consolidated financial statements. The Board of Directors carries out this responsibility principally through its Audit Committee, which is comprised solely of independent directors. The Audit Committee meets periodically with Management and the independent auditors to discuss internal controls, auditing matters and financial reporting issues. It also reviews the annual report, the consolidated financial statements and the independent auditors' report. The Audit Committee recommends the independent auditors for appointment by the shareholders. The independent auditors have unrestricted access to the Audit Committee. The consolidated financial statements have been audited by the independent auditors Deloitte LLP, whose report follows.

(signed) Lino A. Saputo, Jr.
Lino A. Saputo, Jr.
Chief Executive Officer
and Vice Chairman of the Board

(signed) Louis-Philippe Carrière
Louis-Philippe Carrière, FCPA, FCA
Chief Financial Officer
and Secretary

June 2, 2016

INDEPENDENT AUDITOR'S REPORT

To the shareholders of Saputo Inc.

We have audited the accompanying consolidated financial statements of Saputo Inc., which comprise the consolidated balance sheets as at March 31, 2016 and March 31, 2015, and the consolidated statements of earnings, consolidated statements of comprehensive income, consolidated statements of equity and consolidated statements of cash flows for the years then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards, and for such internal control as Management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained in our audits is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Saputo Inc. as at March 31, 2016 and March 31, 2015, and its financial performance and its cash flows for the years then ended in accordance with International Financial Reporting Standards.

*(signed) Deloitte LLP*¹

June 2, 2016
Montréal, Québec

¹ CPA auditor, CA, public accountancy permit No. A116207

CONSOLIDATED STATEMENTS OF EARNINGS

(in millions of CDN dollars, except per share amounts)

| Years ended March 31 | 2016 | 2015 |
|---|--------------------|--------------------|
| Revenues | \$ 10,991.5 | \$ 10,657.7 |
| Operating costs excluding depreciation, amortization, gain on disposal of a business, acquisition, restructuring and other costs (Note 5) | 9,817.4 | 9,596.0 |
| Earnings before interest, income taxes, depreciation, amortization, gain on disposal of a business, acquisition, restructuring and other costs | 1,174.1 | 1,061.7 |
| Depreciation and amortization (Notes 6 and 7) | 198.6 | 170.9 |
| Gain on disposal of a business (Note 22) | - | (25.9) |
| Acquisition, restructuring and other costs (Note 22) | 34.2 | (6.5) |
| Interest on long-term debt | 48.3 | 54.0 |
| Other financial charges (Note 13) | 22.1 | 19.3 |
| Earnings before income taxes | 870.9 | 849.9 |
| Income taxes (Note 14) | 269.5 | 237.0 |
| Net earnings | \$ 601.4 | \$ 612.9 |
| Attributable to: | | |
| Shareholders of Saputo Inc. | 601.1 | 607.6 |
| Non-controlling interest | 0.3 | 5.3 |
| | \$ 601.4 | \$ 612.9 |
| Earnings per share (Note 15) | | |
| Net earnings | | |
| Basic | \$ 1.53 | \$ 1.55 |
| Diluted | \$ 1.51 | \$ 1.53 |

The accompanying notes are an integral part of these audited consolidated financial statements.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(in millions of CDN dollars)

| Years ended March 31 | 2016 | 2015 |
|--|-----------------|-----------------|
| Net earnings | \$ 601.4 | \$ 612.9 |
| Other comprehensive income (loss): | | |
| <i>Items that may be reclassified to net earnings:</i> | | |
| Exchange differences arising from foreign currency translation | 56.9 | 373.4 |
| Net unrealized gains (losses) on cash flow hedges ¹ (Note 20) | 13.5 | (3.0) |
| Reclassification of gains on cash flow hedges to net earnings ² | (8.5) | (4.0) |
| | 61.9 | 366.4 |
| <i>Items that will not be reclassified to net earnings:</i> | | |
| Actuarial gains (losses) ³ (Note 17) | 6.5 | (21.0) |
| | 6.5 | (21.0) |
| Other comprehensive income (loss) | 68.4 | 345.4 |
| Total comprehensive income | \$ 669.8 | \$ 958.3 |
| Attributable to: | | |
| Shareholders of Saputo Inc. | \$ 669.5 | \$ 953.5 |
| Non-controlling interest | 0.3 | 4.8 |
| | \$ 669.8 | \$ 958.3 |

¹ Net of income taxes of \$7.7 (2015 - \$0.8).

² Net of income taxes of \$6.2 (2015 - \$1.6).

³ Net of income taxes of \$2.3 (2015 - \$8.1).

The accompanying notes are an integral part of these audited consolidated financial statements.

CONSOLIDATED STATEMENTS OF EQUITY

(in millions of CDN dollars, except common shares)

For the year ended March 31, 2016

| | Share capital | | Reserves | | | | Retained Earnings | Total | Non-Controlling Interest | Total Equity |
|--|---------------|----------|------------------------------|------------------|-------------------|----------------|-------------------|------------|--------------------------|--------------|
| | Common Shares | Amount | Foreign Currency Translation | Cash Flow Hedges | Stock Option Plan | Total Reserves | | | | |
| Balance, beginning of year | 392,225,049 | \$ 765.8 | \$ 556.7 | \$ (5.0) | \$ 69.6 | \$ 621.3 | \$ 2,173.8 | \$ 3,560.9 | \$ 67.7 | \$ 3,628.6 |
| Net earnings | - | - | - | - | - | - | 601.1 | 601.1 | 0.3 | 601.4 |
| Other comprehensive income | - | - | 56.9 | 5.0 | - | 61.9 | 6.5 | 68.4 | - | 68.4 |
| Total comprehensive income | | | | | | | | 669.5 | 0.3 | 669.8 |
| Dividends declared | - | - | - | - | - | - | (210.0) | (210.0) | - | (210.0) |
| Stock option plan (Note 12) | - | - | - | - | 17.7 | 17.7 | - | 17.7 | - | 17.7 |
| Shares issued under stock option plan | 2,995,638 | 49.9 | - | - | - | - | - | 49.9 | - | 49.9 |
| Amount transferred from reserves to share capital upon exercise of options | - | 10.8 | - | - | (10.8) | (10.8) | - | - | - | - |
| Excess tax benefit that results from the excess of the deductible amount over the compensation cost recognized | - | - | - | - | 5.6 | 5.6 | - | 5.6 | - | 5.6 |
| Shares repurchased and cancelled | (2,700,000) | (5.5) | - | - | - | - | (86.3) | (91.8) | - | (91.8) |
| Balance, end of year | 392,520,687 | \$ 821.0 | \$ 613.6 | \$ - | \$ 82.1 | \$ 695.7 | \$ 2,485.1 | \$ 4,001.8 | \$ 68.0 | \$ 4,069.8 |

For the year ended March 31, 2015

| | Share capital | | Reserves | | | | Retained Earnings | Total | Non-Controlling Interest | Total Equity |
|--|---------------|----------|------------------------------|------------------|-------------------|----------------|-------------------|------------|--------------------------|--------------|
| | Common Shares | Amount | Foreign Currency Translation | Cash Flow Hedges | Stock Option Plan | Total Reserves | | | | |
| Balance, beginning of year | 390,137,824 | \$ 703.1 | \$ 183.3 | \$ 1.5 | \$ 57.5 | \$ 242.3 | \$ 1,830.9 | \$ 2,776.3 | \$ 62.9 | \$ 2,839.2 |
| Net earnings | - | - | - | - | - | - | 607.6 | 607.6 | 5.3 | 612.9 |
| Other comprehensive income | - | - | 373.4 | (6.5) | - | 366.9 | (21.0) | 345.9 | (0.5) | 345.4 |
| Total comprehensive income | | | | | | | | 953.5 | 4.8 | 958.3 |
| Dividends declared | - | - | - | - | - | - | (197.7) | (197.7) | - | (197.7) |
| Stock option plan (Note 12) | - | - | - | - | 18.7 | 18.7 | - | 18.7 | - | 18.7 |
| Shares issued under stock option plan | 3,590,625 | 54.0 | - | - | - | - | - | 54.0 | - | 54.0 |
| Amount transferred from reserves to share capital upon exercise of options | - | 11.5 | - | - | (11.5) | (11.5) | - | - | - | - |
| Excess tax benefit that results from the excess of the deductible amount over the compensation cost recognized | - | - | - | - | 4.9 | 4.9 | - | 4.9 | - | 4.9 |
| Shares repurchased and cancelled | (1,503,400) | (2.8) | - | - | - | - | (46.0) | (48.8) | - | (48.8) |
| Balance, end of year | 392,225,049 | \$ 765.8 | \$ 556.7 | \$ (5.0) | \$ 69.6 | \$ 621.3 | \$ 2,173.8 | \$ 3,560.9 | \$ 67.7 | \$ 3,628.6 |

The accompanying notes are an integral part of these audited consolidated financial statements.

CONSOLIDATED BALANCE SHEETS

(in millions of CDN dollars)

| As at | March 31, 2016 | March 31, 2015 |
|---|-------------------|-------------------|
| ASSETS | | |
| Current assets | | |
| Cash and cash equivalents | \$ 164.3 | \$ 72.6 |
| Receivables | 818.8 | 784.5 |
| Inventories (Note 4) | 1,077.1 | 1,006.0 |
| Income taxes (Note 14) | 4.7 | 1.1 |
| Prepaid expenses and other assets | 110.9 | 98.3 |
| | 2,175.8 | 1,962.5 |
| Property, plant and equipment (Note 6) | 2,086.0 | 2,073.1 |
| Goodwill (Note 7) | 2,194.1 | 2,125.0 |
| Intangible assets (Note 7) | 587.0 | 506.3 |
| Other assets (Note 8) | 106.5 | 115.8 |
| Deferred income taxes (Note 14) | 22.9 | 17.6 |
| Total assets | \$ 7,172.3 | \$ 6,800.3 |
| LIABILITIES | | |
| Current liabilities | | |
| Bank loans (Note 9) | \$ 178.2 | \$ 169.8 |
| Accounts payable and accrued liabilities | 896.6 | 898.1 |
| Income taxes (Note 14) | 37.1 | 58.4 |
| Current portion of long-term debt (Note 10) | 244.9 | 53.1 |
| | 1,356.8 | 1,179.4 |
| Long-term debt (Note 10) | 1,208.3 | 1,516.9 |
| Other liabilities (Note 11) | 61.8 | 70.2 |
| Deferred income taxes (Note 14) | 475.6 | 405.2 |
| Total liabilities | \$ 3,102.5 | \$ 3,171.7 |
| EQUITY | | |
| Share capital (Note 12) | 821.0 | 765.8 |
| Reserves | 695.7 | 621.3 |
| Retained earnings | 2,485.1 | 2,173.8 |
| Equity attributable to shareholders of Saputo Inc. | 4,001.8 | 3,560.9 |
| Non-controlling interest | 68.0 | 67.7 |
| Total equity | \$ 4,069.8 | \$ 3,628.6 |
| Total liabilities and equity | \$ 7,172.3 | \$ 6,800.3 |

The accompanying notes are an integral part of these audited consolidated financial statements.

On behalf of the Board,

(signed) Emanuele (Lino) Saputo
Emanuele (Lino) Saputo, C.M., O.Q., D' h.c.
Director

(signed) Tony Meti
Tony Meti
Director

CONSOLIDATED STATEMENTS OF CASH FLOWS

(in millions of CDN dollars)

| Years ended March 31 | 2016 | 2015 |
|---|-----------------|----------------|
| Cash flows related to the following activities: | | |
| Operating | | |
| Net earnings | \$ 601.4 | \$ 612.9 |
| Adjustments for: | | |
| Stock-based compensation | 27.8 | 32.6 |
| Interest and other financial charges | 70.4 | 73.3 |
| Income tax expense | 269.5 | 237.0 |
| Depreciation and amortization | 198.6 | 170.9 |
| (Gain) loss on disposal of property, plant and equipment | (1.2) | 0.3 |
| Gain on disposal of a business | - | (25.9) |
| Restructuring charges related to plant closures | 31.2 | (7.2) |
| Share of joint venture earnings | (6.7) | (7.7) |
| Under (Over)funding of employee plans in excess of costs | 2.2 | (1.8) |
| | 1,193.2 | 1,084.4 |
| Changes in non-cash operating working capital items | (45.8) | (14.5) |
| Cash generated from operating activities | 1,147.4 | 1,069.9 |
| Interest and other financial charges paid | (63.5) | (61.0) |
| Income taxes paid | (236.5) | (239.1) |
| Net cash generated from operating activities | 847.4 | 769.8 |
| Investing | | |
| Business acquisitions | (214.9) | (65.0) |
| Additions to property, plant and equipment | (183.5) | (186.9) |
| Additions to intangible assets | (48.3) | - |
| Proceeds from disposal of a business | - | 114.3 |
| Proceeds on disposal of property, plant and equipment | 5.5 | 2.1 |
| Other | (0.5) | (30.9) |
| | (441.7) | (166.4) |
| Financing | | |
| Bank loans | 34.5 | (150.4) |
| Proceeds from issuance of long-term debt | 134.7 | 410.0 |
| Repayment of long-term debt | (255.9) | (640.0) |
| Issuance of share capital | 49.9 | 54.0 |
| Repurchase of share capital | (91.8) | (48.8) |
| Dividends | (210.0) | (197.7) |
| | (338.6) | (572.9) |
| Increase in cash and cash equivalents | 67.1 | 30.5 |
| Cash and cash equivalents, beginning of year | 72.6 | 39.4 |
| Effect of exchange rate changes on cash and cash equivalents | 24.6 | 2.7 |
| Cash and cash equivalents, end of year | \$ 164.3 | \$ 72.6 |

The accompanying notes are an integral part of these audited consolidated financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Years ended March 31, 2016 and 2015

(Tabular amounts are in millions of CDN dollars except information on options, units and shares.)

NOTE 1 CORPORATE INFORMATION

Saputo Inc. (the Company) is a publicly traded company incorporated and domiciled in Canada. The Company's shares are listed on the Toronto Stock Exchange under the symbol "SAP." The Company produces, markets and distributes a wide array of dairy products from Canada, the United States, Argentina and Australia. The address of the Company's head office is 6869, Metropolitain Blvd. East, Montréal, Québec, Canada, H1P 1X8. The consolidated financial statements (financial statements) of the Company for the year ended March 31, 2016 comprise the financial results of the Company and its subsidiaries.

The financial statements for the year ended March 31, 2016 have been authorized for issuance by the Board of Directors on June 2, 2016.

NOTE 2 BASIS OF PRESENTATION

STATEMENT OF COMPLIANCE

The consolidated annual financial statements of the Company have been prepared in accordance with International Financial Reporting Standards (IFRS).

BASIS OF MEASUREMENT

The Company's financial statements have been prepared on a going concern basis and applied based on the historical cost principle except for certain assets and liabilities as described in the significant accounting policies section.

STOCK DIVIDEND

On August 5, 2014, the Board of Directors declared a stock dividend of one common share per each issued and outstanding common share, which had the same effect as a two-for-one stock split of the Company's outstanding common shares, paid on September 29, 2014 to shareholders of record as of the close of business on September 19, 2014. The Company's shares began trading on an ex-dividend basis (split basis) on September 30, 2014 and references to common shares, options and related information made herein have been retroactively adjusted to reflect the stock dividend.

FUNCTIONAL AND PRESENTATION CURRENCY

The Company's financial statements are presented in Canadian dollars, which is also the consolidated entity's functional currency. All financial information has been rounded to the nearest million unless stated otherwise.

NOTE 3 SIGNIFICANT ACCOUNTING POLICIES

CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements include the accounts of the Company and entities under its control. Control exists when an entity is exposed, or has rights, to variable returns from its involvement with investees and has the ability to affect those returns through its power over them. All intercompany transactions and balances have been eliminated. Investments over which the Company has effective control are consolidated. The operating results of acquired businesses, from their respective acquisition dates, are included in the consolidated statements of earnings.

CASH AND CASH EQUIVALENTS

Cash and cash equivalents consist primarily of cash and short-term investments having an initial maturity of three months or less at the time of acquisition.

INVENTORIES

Finished goods, raw materials and work in process are valued at the lower of cost and net realizable value, cost being determined under the first in, first out method. Borrowing costs are allocated to qualifying inventory where inventory takes a substantial period of time to reach finished goods status.

NOTE 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment are stated at cost less accumulated depreciation and any impairment losses and are depreciated using the straight-line method over their estimated useful lives as described below:

| | |
|------------------------------------|--|
| Buildings | 15 to 40 years |
| Furniture, machinery and equipment | 3 to 20 years |
| Rolling stock | 5 to 10 years based on estimated kilometers traveled |

Where components of an item of building or furniture, machinery and equipment are individually significant, they are accounted for separately within the categories described above.

Assets held for sale are recorded at the lower of their carrying amount or fair value less costs to sell, and no depreciation is recorded. Assets under construction are not depreciated. Borrowing costs are capitalized to qualifying property, plant and equipment where the period of construction of those assets takes a substantial period of time to get ready for their intended use. Borrowing costs, if incurred, are added to the cost of those assets until such time as the assets are substantially ready for their intended use.

For the purposes of impairment testing, property, plant and equipment are tested at the cash-generating unit (CGU) level. Write-downs are included in "depreciation and amortization" presented on the consolidated statements of earnings.

GOODWILL AND INTANGIBLE ASSETS

Goodwill represents the excess of the consideration transferred in a given acquisition over the fair value of the identifiable net assets acquired and is initially recorded at that value. Goodwill is subsequently carried at cost less any impairment.

Intangible assets include trademarks, customer relationships and software that is not an integral part of the related hardware. Intangible assets are initially recorded at their transaction fair values. Indefinite life intangibles are subsequently carried at cost less any impairment losses. Definite life intangible assets are subsequently carried at cost less accumulated amortization and less impairment losses, if any. Goodwill and trademarks are not amortized as they are considered to be indefinite life intangible assets. However they are tested for impairment annually or more frequently if events or changes in circumstances indicate that the assets might be impaired.

When testing goodwill and indefinite life intangible assets, the carrying values of the CGU's or group of CGU's including goodwill are compared with their respective recoverable amounts (higher of fair value less costs of disposal and value in use) and an impairment loss, if any, is recognized for the excess. When testing for impairment, the carrying values (including the carrying value of the related CGU's or group of CGU's excluding goodwill) are also compared to their recoverable amounts.

Customer relationships and software are considered to be definite life intangible assets and are amortized using the straight-line method over their useful lives which vary from 5 to 15 years and are reviewed for indicators of impairment prior to each reporting period.

Refer to "Impairment Testing of Cash-Generating Units" in Note 7 for a discussion of the CGU levels at which goodwill and intangible assets are tested.

IMPAIRMENT OF OTHER LONG-LIVED ASSETS

Other long-lived assets are subject to an "indicators of impairment" test at each reporting period. In the event of an indication of impairment, the asset or group of assets (referred to as CGU's), for which identifiable cash flows that are largely independent of the cash inflows from other assets or group of assets exist, are tested for impairment. An impairment loss is recorded in net earnings when the carrying value exceeds the recoverable amount. The recoverable amount is defined as the greater of fair value less costs of disposal and value in use.

NOTE 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

BUSINESS COMBINATIONS

The Company accounts for its business combinations using the acquisition method of accounting. Under this method, the Company allocates the purchase price to tangible and intangible assets acquired and liabilities assumed based on estimated fair values at the date of acquisition, with the excess of the purchase price amount allocated to goodwill.

Significant debt issuance costs directly related to the funding of business acquisitions are included in the carrying value of the debt and are amortized over the related debt term using the effective interest rate method. Acquisition costs are expensed as incurred.

NON-CONTROLLING INTEREST

Non-controlling interests represent equity interest in acquired subsidiaries by third parties. The non-controlling shareholders claim on net assets of the subsidiary is presented as a component within equity. Any share purchases from non-controlling interests after the Company obtains control of a division are treated as transactions with equity owners of the Company. Net earnings and each component of other comprehensive income are attributed to both the owners of the Company and to the non-controlling interest.

EMPLOYEE FUTURE BENEFITS

The cost of pension and other post-retirement benefits is actuarially determined annually on March 31 using the projected benefit method prorated based on years of service and using Management's best estimates of rates of compensation increases, retirement ages of employees and expected health care costs. Current service costs and interest on obligations offset by interest income on plan assets are expensed in the year. Actuarial gains or losses, the effect of an adjustment, if any, on the maximum amount recognized as an asset and the impact of the minimum funding requirements, are recorded in other comprehensive income (loss) and immediately recognized in retained earnings without subsequent reclassification to the consolidated statements of earnings. The net pension expenditure under defined contribution pension plans is generally equal to the contributions made by the employer.

REVENUE RECOGNITION

The Company recognizes revenue when the title and risk of loss are transferred to customers, price is determinable, collection is reasonably assured and when persuasive evidence of an arrangement exists. Revenues are recorded net of sales incentives including volume rebates, shelving or slotting fees and advertising rebates.

FOREIGN CURRENCY TRANSLATION

The Company's functional currency is the Canadian dollar. Accordingly, the balance sheet accounts of foreign operations are translated into Canadian dollars using the exchange rates at the balance sheet dates and statements of earnings accounts are translated into Canadian dollars using the average monthly exchange rates in effect during the periods. The foreign currency translation adjustment (CTA) reserve presented in the consolidated statements of comprehensive income and the consolidated statements of equity, represents accumulated foreign currency gains (losses) on the Company's net investments in companies operating outside Canada. The change in the unrealized gains (losses) on translation of the financial statements of foreign operations for the periods presented resulted mainly from the fluctuation in value of the Canadian dollar as compared to the US dollar.

Foreign currency accounts of the Company and its subsidiaries are translated using the exchange rates at the balance sheet dates for monetary assets and liabilities, and at the prevailing exchange rates at the time of transactions for income and expenses. Non-monetary items are translated at the historical exchange rates. Gains or losses resulting from this translation are included in operating costs.

NOTE 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

STOCK-BASED COMPENSATION

The Company offers an equity settled stock option plan to certain employees within the organization pursuant to which options are granted over a five-year vesting period with a ten-year expiration term. The fair value of each instalment of an award is determined separately and recognized over the vesting period. When stock options are exercised, any consideration paid by employees and the related compensation expense recorded as a stock option plan reserve are credited to share capital.

The Company allocates deferred share units (DSU) to eligible Directors of the Company which are based on the market value of the Company's common shares. DSUs are granted on a quarterly basis, vest upon award and entitle Directors to receive a cash payment for the value of the DSUs they hold following cessation of functions as a Director of the Company. The Company recognizes an expense in its consolidated statements of earnings and a liability in its consolidated balance sheets for each grant. The liability and related expense is subsequently re-measured at each reporting period.

The Company offers performance share units (PSU) to senior management which are based on the market value of the Company's common shares. The PSU plan is non-dilutive and is settled in cash. These awards are considered cash-settled share-based payment awards. A liability is recognized for the employment service received and is measured initially, on the grant date, at the fair value of the liability. The liability is then subsequently remeasured at each reporting period with any change in value recorded in net earnings. The compensation expense is recognized over the three-year performance cycle.

RESEARCH AND DEVELOPMENT TAX CREDITS

The Company benefits from research and development tax credits related to operating costs and property, plant and equipment. These credits are accounted for either as a reduction of operating costs or property, plant and equipment.

INCOME TAXES

Income tax expense represents the sum of current and deferred income tax and is recognized in the consolidated statements of earnings with the exception of items that are recognized in the consolidated statements of comprehensive income or directly in equity.

Current income taxes are determined in relation to taxable earnings for the year and incorporate any adjustments to current taxes payable in respect of previous years.

The Company follows the liability method of accounting for income taxes. Under this method, deferred income tax assets and liabilities are determined based on temporary differences between the carrying amount of an asset or liability in the consolidated balance sheets and its tax basis. They are measured using the enacted or substantively enacted tax rates that are expected to apply when the asset is realized or the liability is settled. A deferred income tax asset is recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be used.

NOTE 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

FINANCIAL INSTRUMENTS

Financial assets and liabilities are initially measured at fair value. Subsequently, financial instruments classified as financial assets available for sale, held for trading and derivative financial instruments, part of a hedging relationship or not, continue to be measured at fair value on the balance sheet at each reporting date, whereas other financial instruments are measured at amortized cost using the effective interest method.

The Company has made the following classifications:

- Cash and cash equivalents are classified as financial assets held for trading and are measured at fair value.
- Receivables are classified as loans and receivables and are measured at amortized cost.
- Other assets that meet the definition of a financial asset are classified as loans and receivables and are initially measured at fair value and subsequently at amortized cost.
- Bank loans, accounts payable and accrued liabilities, other liabilities and long-term debt are classified as other liabilities and are measured at amortized cost, with the exception of the liability related to DSUs and PSUs which is measured at the fair value of common shares on the balance sheet dates.

Certain derivative instruments are utilized by the Company to manage exposure to variations in interest rate payments and to manage foreign exchange rate risks, including foreign exchange forward contracts, currency swaps and interest rate swaps. Derivatives are initially recognized at fair value at the date the derivative contracts, currency swaps are entered into and are subsequently remeasured to their fair value at the end of each reporting period. The resulting gain or loss is immediately recognized in net earnings unless the derivative is designated as a hedging instrument.

HEDGING

The Company designates certain financial instruments as cash flow hedges. At the inception of the hedging relationship, the Company formally documents its risk management objective, strategy, term, nature of risk being hedged and identifies both the hedged item and hedging instrument.

Variations in the fair value of cash flow hedges representing gains or losses on the effective portion are recorded in other comprehensive income until the hedged item affects net earnings. Variations in the fair value of cash flow hedges representing gains or losses on the ineffective portion are recognized in net earnings.

The Company formally assesses at inception and quarterly thereafter, the effectiveness of the hedging instruments ability to offset variations in the cash flow risks associated with the hedged item. Where a hedging relationship is no longer effective, hedge accounting is discontinued and any subsequent change in the fair value of the hedging instrument is recognized in net earnings.

JOINT VENTURES

Joint ventures are accounted for using the equity method and represent those entities in which the Company exercises joint control over and for which it is exposed to variable returns from its involvement in the arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

NOTE 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

FAIR VALUE HIERARCHY

All financial instruments measured at fair value are categorized into one of three hierarchy levels, described below, for disclosure purposes. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Each level reflects the inputs used to measure the fair values of assets and liabilities:

- Level 1 –Inputs are unadjusted quoted prices of identical instruments in active markets.
- Level 2 –Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3 –One or more significant inputs used in a valuation technique are not based on observable market data in determining fair values of the instruments.

Determination of fair value and the resulting hierarchy requires the use of observable market data whenever available. The classification of a financial instrument in the hierarchy is based upon the lowest level of input that is significant to the measurement of fair value.

USE OF ESTIMATES AND JUDGEMENTS IN THE APPLICATION OF ACCOUNTING POLICIES

The preparation of the Company's financial statements requires Management to make certain judgements and estimates about transactions and carrying values that are fulfilled at a future date. Judgements and estimates are subject to fluctuations due to changes in internal and/or external factors and are continuously monitored by Management. A discussion of the judgements and estimates that could have a material effect on the financial statements is provided below.

SIGNIFICANT ESTIMATES AND JUDGEMENTS

Income Taxes

The Company is subject to income taxes in numerous jurisdictions. Significant judgement is required in determining the consolidated provision for income taxes. During the ordinary course of business, there are many transactions and calculations for which the ultimate tax determination is uncertain. The Company recognizes liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters differs from the amounts that were initially recorded, such differences will impact the results for the reporting period and the respective current income tax and deferred income tax provisions in the reporting period in which such determination is made.

Deferred Income Taxes

The Company follows the liability method of accounting for deferred income taxes. Deferred income tax assets and liabilities are measured using enacted or substantively enacted income tax rates expected to apply to taxable income in the years in which temporary differences are expected to be recovered or settled. As a result, a projection of taxable income is required for those years, as well as an assumption of the ultimate recovery or settlement period for temporary differences. The projection of future taxable income is based on Management's best estimates and may vary from actual taxable income. On an annual basis, the Company assesses its need to establish a valuation allowance for its deferred income tax assets. Canadian, US and international tax rules and regulations are subject to interpretation and require judgement on the part of the Company that may be challenged by taxation authorities. The Company believes that it has adequately provided for deferred tax obligations that may result from current facts and circumstances. Temporary differences and income tax rates could change due to fiscal budget changes and/or changes in income tax laws.

NOTE 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Goodwill, Intangible Assets and Business Combinations

Goodwill, trademarks and customer relationships have principally arisen as a result of business combinations. The acquisition method, which also requires significant estimates and judgements, is used to account for these business combinations. As part of the allocation process in a business combination, estimated fair values are assigned to the net assets acquired, including trademarks and customer relationships. These estimates are based on forecasts of future cash flows, estimates of economic fluctuations and an estimated discount rate. The excess of the purchase price over the estimated fair value of the net assets acquired is then assigned to goodwill. In the event that actual net assets fair values are different from estimates, the amounts allocated to the net assets, and specifically to trademarks and customer relationships, could differ from what is currently reported. This would then have a pervasive impact on the carrying value of goodwill. Differences in estimated fair values would also have an impact on the amortization of definite life intangibles.

Property, Plant and Equipment

Critical judgement is necessary in the selection and application of accounting policies and useful lives as well as the determination of which components are significant and how they are allocated. Management has determined that the use of the straight-line method of amortization is the most appropriate as its facilities are operating at a similar output potential on a year to year basis, which indicates that production is constant (please refer to the estimated useful lives table for further details on the useful lives of productive assets). It is Management's best estimate that the useful lives and policies adopted adequately reflect the flow of resources and the economic benefits required and derived in the use and servicing of these long-lived productive assets.

Impairment of Assets

Significant estimates and judgements are required in testing goodwill, intangible assets and other long-lived assets for impairment. Management uses estimates or exercises judgement in assessing indicators of impairment, defining a CGU, forecasting future cash flows and in determining other key assumptions such as discount rates and earnings multipliers used for assessing fair value (less costs of disposal) or value in use. Estimates made for goodwill and intangible assets can be found in Note 7. Other long-lived assets are tested only when indicators of impairment are present.

Employee Future Benefits

The Company is the sponsor to both defined benefit and defined contribution plans, which provide pension and other post-employment benefits to its employees. Several estimates and assumptions are required with regards to the determination of the defined benefit expense and its related obligation, such as the discount rate used in determining the carrying value of the obligation and the interest income on plan assets, the expected health care cost trend rate, the expected mortality rate, etc. Actual results will normally differ from expectations. These gains or losses are presented in the consolidated statements of comprehensive income.

EFFECT OF NEW ACCOUNTING STANDARDS, INTERPRETATIONS AND AMENDMENTS NOT YET IMPLEMENTED

The International Accounting Standards Board (IASB) made revisions as part of its continuing improvements project. Below is a summary of the relevant standards affected and a discussion of the amendments.

IAS 19, Employee Benefits

IAS 19 has been amended to clarify that in determining the discount rate for post-employment benefit obligations, the currency of the liability is of importance and not the country in which it arises. Furthermore, where there is no deep market in high-quality corporate bonds in that currency, government bonds in the relevant currency should be used.

This amendment is effective for annual reporting periods beginning on or after January 1, 2016. Management is currently evaluating the impact of the adoption of this amendment but is not expecting it to have a significant impact on the Company's financial statements.

NOTE 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

IAS 7, Statement of Cash Flows

In January 2016, the IASB amended IAS 7 to require further disclosures enabling users of the financial statement to evaluate changes in liabilities arising from financing activities. To achieve this objective, the IASB requires that the following changes in liabilities arising from financing activities are disclosed: (i) changes from financing cash flows; (ii) changes arising from obtaining or losing control of subsidiaries or other businesses; (iii) the effect of changes in foreign exchange rates; (iv) changes in fair values; and (v) other changes.

This amendment is effective for the annual periods beginning on or after January 1, 2017. Management is currently evaluating the impact of these disclosure requirements.

IFRS 9, Financial Instruments

The IASB issued IFRS 9 in November 2009 with the long-term goal of replacing IAS 39, Financial Instruments: Recognition and Measurement. Several amendments have been made to this standard since that date including amendments made in July and August 2014 relating to the classification of financial assets and the use of a single impairment model for all financial instruments.

These amendments, along with the adoption of the standard, are effective for annual reporting periods beginning on or after January 1, 2018. Management is currently evaluating the impact of the adoption of this standard, including amendments.

IFRS 15, Revenue from Contracts with Customers

The IASB issued IFRS 15, Revenue from Contracts with Customers with its goal to provide a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers. This new standard will supersede current revenue recognition guidance in IAS 18, Revenue, IAS 11, Construction Contracts and IFRIC 13, Customer Loyalty Programmes.

The objective of this standard is to provide a five-step approach to revenue recognition that includes identifying contracts with customers, identifying performance obligations, determining transaction prices, allocating transaction prices to performance obligations and recognizing revenue when performance obligations are satisfied. In certain instances, transfer of assets that are not related to the entity's ordinary activities will also be required to follow some of the recognition and measurement requirements of the new model. The standard also expands current disclosure requirements.

On April 12, 2016, the IASB amended IFRS 15 to comprise clarifications of the guidance on identifying performance obligations, accounting for licences of intellectual property and the principal versus agent assessment (gross versus net revenue presentation).

With regards to identifying performance obligations, the amendments clarify how to determine when promises in a contract are 'distinct' goods or services and, therefore, should be accounted for separately. The amendments to licensing guidance clarify when revenue from a licence of intellectual property should be recognised 'over time' and when it should be recognised at a 'point in time'. With regards to the principal versus agent assessment, the amendments clarify that the principal in an arrangement controls a good or service before it is transferred to a customer.

This standard and related amendments are effective for annual reporting periods beginning on or after January 1, 2018. Management is currently assessing the impact of the adoption of this standard.

IFRS 16, Leases

On January 13, 2016, the IASB published a new standard, IFRS 16, Leases. The new standard will eliminate the distinction between operating and finance leases and will bring most leases on the balance sheet for lessees. For lessors, the accounting remains mostly unchanged and the distinction between operating and finance leases is retained.

This standard is effective for annual reporting periods beginning on or after January 1, 2019. Management is currently assessing the impact of the adoption of this standard.

NOTE 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

IFRS 10, Consolidated Financial Statements & IAS 28, Investments in Associates

The IASB previously issued a narrow-scope amendment to IFRS 10, Consolidated Financial Statements and IAS 28, Investments in Associates and Joint Ventures to address an acknowledged inconsistency between the requirements in IFRS 10 and those in IAS 28 when dealing with the sale or contribution of assets between an investor and its associate or joint venture. The original amendments required a full gain or loss to be recognized where a transaction involved a business or that a partial gain or loss be recognized when a transaction involved assets that did not constitute a business.

The original effective date for this amendment was for annual reporting periods beginning on or after January 1, 2016 however, on December 21, 2015, the IASB decided to postpone this change until the completion of a broader review by the IASB which may result in the simplification of accounting for such transactions and other aspects of accounting for associates and joint ventures.

EFFECT OF NEW ACCOUNTING STANDARDS, INTERPRETATIONS AND AMENDMENTS ADOPTED DURING THE YEAR

The following standards were adopted by the Company on April 1, 2015:

IFRS 2, Share-based Payment

The IASB has amended the definitions of market and vesting conditions and added definitions for performance and service conditions. Vesting conditions are now defined as either service conditions or performance conditions. The amendments also clarify certain other requirements for performance, service, market and non-vesting conditions.

This amendment did not impact the Company's financial statements for the year ended March 31, 2016.

IFRS 3, Business Combinations

The IASB amended IFRS 3 to clarify that contingent consideration in a business combination, whether an asset or liability, should continue to be measured at fair value at each reporting date regardless of whether the contingent consideration is considered a financial instrument within the scope of IFRS 9 or IAS 39 and regardless of whether it is considered a non-financial asset or liability (changes in fair value shall be included in net earnings).

This amendment did not impact the Company's financial statements for the year ended March 31, 2016.

IFRS 8, Operating Segments

The IASB amended IFRS 8 to require an entity to disclose the judgements in applying the aggregation criteria. The standard now requires a brief description of the operating segments that have been aggregated in the present manner and the economic indicators that have been assessed in determining that the aggregated operating segments share similar economic characteristics.

The adoption of this amendment has not materially impacted the Company's financial statements with the exception of additional disclosures found in Note 23.

IFRS 8 has also been amended to clarify that an entity only needs to present a reconciliation between the total reporting segment's assets to the entities' total assets if this information is usually provided to the chief operating decision maker.

This amendment did not impact the Company's financial statements for the year ended March 31, 2016 as this information is already disclosed by the Company in Note 23.

IFRS 13, Fair Value

The IASB amended the basis for conclusion in IFRS 13 to clarify that the issuance of IFRS 13 (and related amendments to IAS 39, Financial Instruments: Recognition and Measurement) does not require discounting of short-term receivables and payables if they are not significant.

This amendment did not impact the Company's financial statements for the year ended March 31, 2016.

NOTE 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

IAS 19, Employee Benefits

IAS 19 has been amended to clarify that employee (or third party) contributions that are independent of the number of years of service can be deducted from the service cost in the period that the service is rendered and not necessarily allocated over periods of service. Other contributions made by employees (or third parties) are to be attributed to the periods of service using the plan's contribution formula or on a straight line basis.

This amendment did not impact the Company's financial statements for the year ended March 31, 2016.

IAS 24, Related Party Transactions

IAS 24 clarifies that a management entity providing key management personnel services to a reporting entity is also considered a related party of the reporting entity. Therefore the amounts paid by the reporting entity in relation to those services must also be included in the amounts disclosed in the related party transactions note. Disclosures of the components of the services provided are not required.

This amendment did not impact the Company's financial statements for the year ended March 31, 2016.

IAS 40, Investment Property

The IASB amended this standard to clarify that this standard and IFRS 3, Business Combinations are not mutually exclusive and the application of both standards may be required in the event of an asset acquisition. An entity will need to determine whether the asset acquired meets the definition of investment property while also determining whether the transaction constitutes a business acquisition under IFRS 3.

This amendment did not impact the Company's financial statements for the year ended March 31, 2016.

NOTE 4 INVENTORIES

| | March 31, 2016 | March 31, 2015 |
|--|----------------|----------------|
| Finished goods | \$ 702.6 | \$ 692.2 |
| Raw materials, work in progress and supplies | 374.5 | 313.8 |
| Total | \$ 1,077.1 | \$ 1,006.0 |

The amount of inventories recognized as an expense in operating costs for the year ended March 31, 2016 is \$8,849.2 million (\$8,662.4 million for the year ended March 31, 2015).

During fiscal 2016, a write-down of \$17.6 million (\$9.5 million at March 31, 2015) was included as an expense in "Operating costs excluding depreciation, amortization, gain on disposal of a business, acquisition, restructuring and other costs" under the caption "Changes in inventories of finished goods and work in process" presented in Note 5.

NOTE 5 OPERATING COSTS EXCLUDING DEPRECIATION, AMORTIZATION, GAIN ON DISPOSAL OF A BUSINESS, ACQUISITION, RESTRUCTURING AND OTHER COSTS

| | 2016 | 2015 |
|--|------------|------------|
| Changes in inventories of finished goods and work in process | \$ 15.9 | \$ (62.4) |
| Raw materials and consumables used | 7,715.5 | 7,749.9 |
| Foreign exchange gain | (3.3) | (15.2) |
| Employee benefits expense | 1,201.7 | 1,069.1 |
| Selling costs | 287.2 | 292.3 |
| Other general and administrative costs | 600.4 | 562.3 |
| Total | \$ 9,817.4 | \$ 9,596.0 |

NOTE 6 PROPERTY, PLANT AND EQUIPMENT

| For the year ended March 31, 2016 | | | | | | |
|---|----------------|-----------------|---|------------------|------------------|-------------------|
| | Land | Buildings | Furniture, machinery and equipment | Rolling stock | Held for sale | Total |
| Cost | | | | | | |
| As at March 31, 2015 | \$ 65.7 | \$ 756.6 | \$ 2,295.0 | \$ 16.5 | \$ 12.5 | \$ 3,146.3 |
| Business acquisitions (Note 16) | 1.0 | 13.9 | 18.4 | - | - | 33.3 |
| Additions | 0.2 | 41.1 | 140.5 | 1.7 | - | 183.5 |
| Disposals | - | (1.1) | (18.2) | (0.9) | (12.5) | (32.7) |
| Transfers ¹ | 0.5 | 3.9 | - | - | - | 4.4 |
| Foreign currency adjustments | 0.8 | 4.0 | 2.3 | 0.2 | - | 7.3 |
| As at March 31, 2016 | \$ 68.2 | \$ 818.4 | \$ 2,438.0 | \$ 17.5 | \$ - | \$ 3,342.1 |
| Accumulated depreciation | | | | | | |
| As at March 31, 2015 | - | 215.7 | 842.9 | 5.6 | 9.0 | 1,073.2 |
| Depreciation | - | 33.7 | 146.2 | 1.7 | - | 181.6 |
| Disposals | - | (1.1) | (17.5) | (0.8) | (9.0) | (28.4) |
| Impairment | - | 6.4 | 17.7 | 1.6 | - | 25.7 |
| Foreign currency adjustments | - | 1.6 | 2.4 | - | - | 4.0 |
| As at March 31, 2016 | \$ - | \$ 256.3 | \$ 991.7 | \$ 8.1 | \$ - | \$ 1,256.1 |
| Net book value at March 31, 2016 | \$ 68.2 | \$ 562.1 | \$ 1,446.3 | \$ 9.4 | \$ - | \$ 2,086.0 |

¹ Transfers from other assets to property, plant and equipment following the acquisition of the everyday cheese business of Lion-Dairy & Drinks Pty Ltd (EDC Acquisition).

| For the year ended March 31, 2015 | | | | | | |
|---|----------------|-----------------|---|------------------|------------------|-------------------|
| | Land | Buildings | Furniture, machinery and equipment | Rolling stock | Held for sale | Total |
| Cost | | | | | | |
| As at March 31, 2014 | \$ 61.3 | \$ 700.7 | \$ 2,127.3 | \$ 13.4 | \$ 7.8 | \$ 2,910.5 |
| Business acquisition (Note 16) | 0.5 | 6.7 | 8.4 | 2.8 | - | 18.4 |
| Business disposal (Note 22) | (0.3) | (22.6) | (105.1) | (0.5) | - | (128.5) |
| Additions | 2.2 | 49.1 | 134.2 | 1.4 | - | 186.9 |
| Disposals | (0.3) | (15.0) | (33.4) | (0.2) | (0.9) | (49.8) |
| Transfers | (0.7) | (4.9) | - | - | 5.6 | - |
| Foreign currency adjustments | 3.0 | 42.6 | 163.6 | (0.4) | - | 208.8 |
| As at March 31, 2015 | \$ 65.7 | \$ 756.6 | \$ 2,295.0 | \$ 16.5 | \$ 12.5 | \$ 3,146.3 |
| Accumulated depreciation | | | | | | |
| As at March 31, 2014 | - | 202.3 | 770.2 | 2.4 | 6.9 | 981.8 |
| Business disposal (Note 22) | - | (9.0) | (65.6) | (0.3) | - | (74.9) |
| Depreciation | - | 30.0 | 124.3 | 1.7 | - | 156.0 |
| Disposals | - | (13.6) | (32.8) | (0.1) | (0.9) | (47.4) |
| Transfers | - | (3.0) | - | - | 3.0 | - |
| Reversal of impairment | - | (0.2) | (2.3) | - | - | (2.5) |
| Foreign currency adjustments | - | 9.2 | 49.1 | 1.9 | - | 60.2 |
| As at March 31, 2015 | \$ - | \$ 215.7 | \$ 842.9 | \$ 5.6 | \$ 9.0 | \$ 1,073.2 |
| Net book value at March 31, 2015 | \$ 65.7 | \$ 540.9 | \$ 1,452.1 | \$ 10.9 | \$ 3.5 | \$ 2,073.1 |

The net book value of property, plant and equipment under construction amounts to 84.5 million as at March 31, 2016 (\$61.9 million as at March 31, 2015), and consists mainly of machinery and equipment.

There are no assets held for sale as of March 31, 2016 (assets held for sale relate to land, building and equipment in Canada in fiscal 2015). In fiscal 2015, these assets were recorded at lower of carrying value and fair value less costs to sell. Certain prior year's figures have been reclassified to conform to the current year's presentation.

NOTE 7 GOODWILL AND INTANGIBLE ASSETS

The Company reports its operations under three geographic sectors. The Canada Sector consists of Dairy Division (Canada). The USA Sector includes Cheese Division (USA) and Dairy Foods Division (USA). Finally, the International Sector combines Dairy Division (Argentina), Dairy Division (Australia) and the Dairy Ingredients Division. The Dairy Ingredients Division includes national and export ingredient sales and cheese export sales from the North American divisions.

| For the year ended March 31, 2016 | | | | | | |
|-----------------------------------|-----------------|------------|-------------------------------------|-----------------------|-------------------------|--|
| | Indefinite Life | | Definite Life | | | |
| | Goodwill | Trademarks | Customer relationships ¹ | Software ² | Total Intangible Assets | |
| Cost | | | | | | |
| As at March 31, 2015 | \$ 2,125.0 | \$ 317.9 | \$ 240.2 | \$ - | \$ 558.1 | |
| Business acquisitions (Note 16) | 30.5 | 31.4 | 11.1 | - | 42.5 | |
| Additions | - | - | - | 48.3 | 48.3 | |
| Foreign currency adjustments | 38.6 | 2.6 | 4.5 | 0.3 | 7.4 | |
| As at March 31, 2016 | \$ 2,194.1 | \$ 351.9 | \$ 255.8 | \$ 48.6 | \$ 656.3 | |
| Accumulated Amortization | | | | | | |
| As at March 31, 2015 | - | - | 51.8 | - | 51.8 | |
| Amortization | - | - | 17.0 | - | 17.0 | |
| Foreign currency adjustments | - | - | 0.5 | - | 0.5 | |
| As at March 31, 2016 | \$ - | \$ - | \$ 69.3 | \$ - | \$ 69.3 | |
| Net book value at March 31, 2016 | \$ 2,194.1 | \$ 351.9 | \$ 186.5 | \$ 48.6 | \$ 587.0 | |

| For the year ended March 31, 2015 | | | | | | |
|-----------------------------------|-----------------|------------|-------------------------------------|-----------------------|-------------------------|--|
| | Indefinite Life | | Definite Life | | | |
| | Goodwill | Trademarks | Customer relationships ¹ | Software ² | Total Intangible Assets | |
| Cost | | | | | | |
| As at March 31, 2014 | \$ 1,954.7 | \$ 302.2 | \$ 216.0 | \$ - | \$ 518.2 | |
| Business acquisition (Note 16) | 30.4 | 9.6 | 5.4 | - | 15.0 | |
| Business disposal (Note 22) | (44.4) | (2.2) | - | - | (2.2) | |
| Foreign currency adjustments | 184.3 | 8.3 | 18.8 | - | 27.1 | |
| As at March 31, 2015 | \$ 2,125.0 | \$ 317.9 | \$ 240.2 | \$ - | \$ 558.1 | |
| Accumulated Amortization | | | | | | |
| As at March 31, 2014 | - | - | 33.4 | - | 33.4 | |
| Amortization | - | - | 14.9 | - | 14.9 | |
| Foreign currency adjustments | - | - | 3.5 | - | 3.5 | |
| As at March 31, 2015 | \$ - | \$ - | \$ 51.8 | \$ - | \$ 51.8 | |
| Net book value at March 31, 2015 | \$ 2,125.0 | \$ 317.9 | \$ 188.4 | \$ - | \$ 506.3 | |

¹ Customer relationships are amortized straight-line over a period of 15 years.

² None of the additions were internally generated.

Certain prior year's figures have been reclassified to conform to the current year's presentation.

IMPAIRMENT TESTING OF CASH-GENERATING UNITS

Goodwill

In determining whether goodwill is impaired, the Company is required to estimate the recoverable amount of CGUs or groups of CGUs to which goodwill is allocated. Management considers the sectors below to be CGUs or groups of CGUs as they represent the lowest levels at which goodwill is monitored for internal management purposes.

NOTE 7 GOODWILL AND INTANGIBLE ASSETS (CONT'D)

Goodwill has been allocated to each CGU or group of CGUs as follows:

| Allocation of goodwill | March 31, 2016 | March 31, 2015 |
|----------------------------|-------------------|-------------------|
| Canada | \$ 323.2 | \$ 293.7 |
| USA | | |
| Cheese Division (USA) | 1,015.7 | 986.6 |
| Dairy Foods Division (USA) | 594.9 | 583.2 |
| International | | |
| Dairy Division (Australia) | 221.9 | 222.8 |
| Dairy Division (Argentina) | 9.6 | 9.7 |
| Dairy Ingredients Division | 28.8 | 29.0 |
| | \$ 2,194.1 | \$ 2,125.0 |

Recoverable amounts for Dairy Division (Canada), Cheese Division (USA), Dairy Foods Division (USA) and Dairy Ingredients Division have been estimated using an earnings multiplier valuation model (fair value less costs of disposal). The key assumptions used in these models consist mainly of earnings multipliers for market comparables that are applied to the results of each CGU or group of CGUs tested.

Recoverable amounts for Dairy Division (Australia) and Dairy Division (Argentina) have been estimated using a discounted cash flow (value in use) model based on the following key assumptions:

- **Cash flows:** Cash flow forecasts for a given CGU are based on earnings before interest, income taxes, depreciation and amortization and are adjusted for a terminal growth rate and income tax rates. The cash flow forecast does not exceed a period of five years with a terminal value calculated as a perpetuity in the final year.
- **Terminal growth rate:** Management uses a terminal growth rate to adjust its forecasted cash flows based on expected increases in inflation and revenue for the CGU.
- **Discount rate:** Cash flows are discounted using pre-tax discount rates.

The Company performed its annual impairment test and in all cases the recoverable amounts exceeded their respective carrying values including goodwill.

Trademarks

Trademarks are included in the following CGU or group of CGUs:

| Allocation of trademarks | March 31, 2016 | March 31, 2015 |
|-----------------------------------|-----------------|-----------------|
| Neilson - Dairy Division (Canada) | \$ 223.2 | \$ 223.2 |
| Other | 128.7 | 94.7 |
| | \$ 351.9 | \$ 317.9 |

For purposes of trademarks impairment testing, recoverable amounts of the CGU or group of CGUs to which they belong have been estimated using discounted cash flows (value in use) based on the following key assumptions:

- **Cash flows:** Cash flow forecasts for a given trademark are based on earnings before interest, income taxes, depreciation and amortization and are adjusted for a terminal growth rate and income tax rates. The cash flow forecast does not exceed a period of five years with a terminal value calculated as a perpetuity in the final year.
- **Terminal growth rate:** Management uses a terminal growth rate to adjust its forecasted cash flows based on expected increases in inflation and revenue for the products under trademark.
- **Discount rate:** Cash flows are discounted using pre-tax discount rates.

The Company tested its trademarks for impairment using value in use (discounted cash flows) to establish recoverable amounts. The recoverable amounts for each trademark and other intangibles not subject to amortization were then compared to their carrying values. In all circumstances, the recoverable amounts exceeded carrying values and therefore no impairment losses were necessary. For definite life intangibles subject to amortization, no indicators of impairment were present for fiscal 2016.

NOTE 8 OTHER ASSETS

| | March 31, 2016 | March 31, 2015 |
|------------------|-----------------|-----------------|
| Taxes receivable | \$ 6.9 | \$ 9.3 |
| Joint ventures | 48.8 | 42.7 |
| Other | 50.8 | 63.8 |
| | \$ 106.5 | \$ 115.8 |

The Company has two joint ventures in Australia, for which it holds a 50% and 49% interest, respectively. In both joint ventures, the terms of the contract require unanimous consent of all parties in order to direct the significant operations of the ventures. The joint ventures have a June 30th year end and are accounted for under the equity method. The Company recognized \$6.7 million in net earnings, representing its share of earnings in the joint ventures for the year ended March 31, 2016 (\$7.7 million for the year ended March 31, 2015).

NOTE 9 BANK LOANS

The Company has available bank credit facilities providing for unsecured bank loans as follows:

| Available for use | | | | Amount drawn | |
|----------------------|----------------------------|------------------------------------|---------------|-----------------|-----------------|
| Credit Facilities | Maturity | Canadian Currency Equivalent | Base Currency | March 31, 2016 | March 31, 2015 |
| North America-USA | December 2019 ¹ | 259.7 | 200.0 USD | \$ - | \$ 6.3 |
| North America-Canada | December 2019 ¹ | 389.6 | 300.0 USD | - | 0.6 |
| Argentina | Yearly ² | 119.5 | 92.0 USD | 50.0 | 40.5 |
| Argentina | Yearly ³ | 95.1 | 1,070.0 ARS | 13.7 | 73.4 |
| Australia | Yearly ⁴ | 99.6 | 100.0 AUD | 84.6 | 23.7 |
| Australia | Yearly ⁵ | 64.9 | 50.0 USD | 29.9 | 25.3 |
| | | 1,028.4 | | \$ 178.2 | \$ 169.8 |

¹ Bears monthly interest at rates ranging from lender's prime rates plus a maximum of 1% or LIBOR or banker's acceptance rate plus 0.85% up to a maximum of 2% depending on the Company credit ratings.

² Bear monthly interest at local rate and can be drawn in USD.

³ Bear monthly interest at local rate and can be drawn in ARS.

⁴ Bear monthly interest at Australian Bank Bill Rate plus 0.85%.

⁵ Bear monthly interest at LIBOR plus 0.75%.

NOTE 10 LONG-TERM DEBT

| | March 31, 2016 | March 31, 2015 |
|--|----------------|----------------|
| Unsecured bank term loan facilities | | |
| Obtained October 2013 and due in December 2019 (\$500 million) ¹ | \$ 212.5 | \$ 300.0 |
| Obtained December 2012 and due in December 2019 (\$850 million) ² | 600.0 | 750.0 |
| Obtained May 2015 and due in May 2018 (AUD\$140 million) ³ | 120.7 | - |
| Unsecured senior notes ⁴ | | |
| 5.82%, issued in June 2009 and due in June 2016 | 220.0 | 220.0 |
| 2.65%, issued in November 2014 and due in November 2019 | 300.0 | 300.0 |
| | \$ 1,453.2 | \$ 1,570.0 |
| Current portion | 244.9 | 53.1 |
| | \$ 1,208.3 | \$ 1,516.9 |
| Principal repayments are as follows: | | |
| Less than 1 year | \$ 244.9 | \$ 53.1 |
| 1-2 years | 24.9 | 432.5 |
| 2-3 years | 70.9 | 212.5 |
| 3-4 years | 1,112.5 | 212.5 |
| 4-5 years | - | 659.4 |
| More than 5 years | - | - |
| | \$ 1,453.2 | \$ 1,570.0 |

¹ Bears monthly interest at rates ranging from lender's prime plus a maximum of 1%, or bankers' acceptance rates plus 0.85% up to a maximum of 2%, depending on the Company credit ratings.

² Bear monthly interest at rates ranging from lender's prime plus a maximum of 1% or LIBOR or bankers' acceptance rates plus 0.85% up to a maximum of 2%, depending on the Company credit ratings. Effective February 4, 2013, the Company entered into an interest rate swap to fix its rate. As at March 31, 2016, interest rate on \$562.5 million of the facility was fixed at 1.58% plus applicable spread (\$700.0 million as at March 31, 2015).

³ Bears monthly interest at Australian Bank Bill rate plus 0.85%.

⁴ Interest payments are semi-annual.

The term loans obtained in October 2013 and December 2012 were amended in October 2015 to eliminate the obligations of the Company to make quarterly repayments of principal prior to maturity.

Bank term loan facilities were obtained on May 25, 2015, in order to fund the EDC Acquisition (Note 16). The facilities require quarterly repayments of AUD\$6.3 million that began on September 30, 2015.

On November 14, 2014, Saputo Inc. filed a short form base shelf prospectus qualifying an offering of unsecured senior notes under a medium term note program for distribution to the public over a 25-month period and issued a first series on November 26, 2014.

NOTE 11 OTHER LIABILITIES

| | March 31, 2016 | March 31, 2015 |
|--|----------------|----------------|
| Employee benefits (Note 17) | \$ 31.2 | \$ 37.7 |
| Derivative financial liabilities (Note 20) | - | 7.9 |
| Performance share unit liabilities and related fringe benefits | 20.2 | 14.9 |
| Other | 10.4 | 9.7 |
| | \$ 61.8 | \$ 70.2 |

NOTE 12 SHARE CAPITAL

AUTHORIZED

The authorized share capital of the Company consists of an unlimited number of common and preferred shares. The common shares are voting and participating. The preferred shares may be issued in one or more series, the terms and privileges of each series to be determined at the time of their issuance.

| | March 31, 2016 | March 31, 2015 |
|---|----------------|----------------|
| ISSUED | | |
| 392,520,687 common shares (392,225,049 common shares in 2015) | \$ 821.0 | \$ 765.8 |

2,995,638 common shares (3,590,625 in 2015) were issued during the year ended March 31, 2016 for an amount of \$49.9 million (\$54.0 million in 2015) pursuant to the share option plan. For the year ended March 31, 2016, the amount transferred from stock option plan reserve was \$10.8 million (\$11.5 million in 2015).

Pursuant to the normal course issuer bid which began on November 17, 2014, and expired on November 16, 2015, the Company was authorized to repurchase for cancellation up to 19,532,686 of its common shares. Under the normal course issuer bid that became effective on November 17, 2015, and expiring on November 16, 2016, the Company is authorized to repurchase, for cancellation purposes, up to 19,547,976 of its common shares. During the year ended March 31, 2016, the Company repurchased 2,700,000 common shares, at prices ranging from \$29.56 to \$36.62 per share, relating to the normal course issuer bids. The excess of the purchase price over the carrying value of the shares in the amount of \$86.3 million was charged to retained earnings.

STOCK DIVIDEND

On August 5, 2014, the Board of Directors declared a stock dividend of one common share per each issued and outstanding common share, which had the same effect as a two-for-one stock split of the Company's outstanding common shares. The dividend on the common shares was paid on September 29, 2014 to shareholders of record as of the close of business on September 19, 2014. The additional common shares were issued on September 29, 2014. The total number of common shares issued presented above reflects retroactively the impact of the two-for-one stock split.

SHARE OPTION PLAN

The Company has an equity settled share option plan to allow for the purchase of common shares by key employees and officers of the Company. The total number of common shares which may be issued pursuant to this plan as at March 31, 2016 cannot exceed 29,285,383 common shares. As at March 31, 2016, 12,381,559 common shares are issuable under this plan in addition to the 16,903,824 common shares underlying options outstanding. Options granted prior to July 31, 2007 may be exercised at a price equal to the closing quoted value of the common shares on the day preceding the grant date. Options granted thereafter may be exercised at a price not less than the weighted average market price for the five trading days immediately preceding the date of grant. The options vest at 20% per year and expire ten years from the grant date.

NOTE 12 SHARE CAPITAL (CONT'D)

Options issued and outstanding as at year end are as follows:

| Granting period | Exercise price | March 31, 2016 | | March 31, 2015 | |
|-----------------|----------------|-------------------|-------------------------------|-------------------|-------------------------------|
| | | Number of options | Number of exercisable options | Number of options | Number of exercisable options |
| 2006 | \$ 9.04 | - | - | 8,088 | 8,088 |
| 2007 | \$ 8.18 | - | - | 479,498 | 479,498 |
| 2008 | \$ 11.55 | 435,208 | 435,208 | 699,650 | 699,650 |
| 2009 | \$ 13.91 | 668,138 | 668,138 | 847,189 | 847,189 |
| 2010 | \$ 10.70 | 1,012,588 | 1,012,588 | 1,277,517 | 1,277,517 |
| 2011 | \$ 14.66 | 1,157,511 | 1,157,511 | 1,724,819 | 1,167,445 |
| 2012 | \$ 21.61 | 1,332,346 | 927,154 | 1,710,493 | 870,233 |
| 2013 | \$ 21.48 | 2,560,580 | 1,265,506 | 2,977,347 | 948,185 |
| 2014 | \$ 25.55 | 3,012,835 | 993,423 | 3,442,002 | 590,358 |
| 2015 | \$ 27.74 | 3,567,457 | 597,373 | 3,914,866 | 39,486 |
| 2016 | \$ 35.08 | 3,157,161 | - | - | - |
| | | 16,903,824 | 7,056,901 | 17,081,469 | 6,927,649 |

Changes in the number of outstanding options are as follows:

| | 2016 | | 2015 | |
|----------------------------|-------------------|---------------------------------|-------------------|---------------------------------|
| | Number of options | Weighted average exercise price | Number of options | Weighted average exercise price |
| Balance, beginning of year | 17,081,469 | \$ 21.09 | 16,896,962 | \$ 18.26 |
| Options granted | 3,280,395 | \$ 35.08 | 4,125,652 | \$ 27.74 |
| Options exercised | (2,995,638) | \$ 16.66 | (3,590,625) | \$ 15.04 |
| Options cancelled | (462,402) | \$ 27.75 | (350,520) | \$ 24.53 |
| Balance, end of year | 16,903,824 | \$ 24.41 | 17,081,469 | \$ 21.09 |

The exercise price of the options granted in fiscal 2016 is \$35.08, which corresponds to the weighted average market price for the five trading days immediately preceding the date of grant (\$27.74 in fiscal 2015).

The weighted average fair value of options granted in fiscal 2016 was estimated at \$6.02 per option (\$5.46 in fiscal 2015), using the Black Scholes option pricing model with the following assumptions:

| | March 31, 2016 | March 31, 2015 |
|--------------------------|----------------|----------------|
| Weighted average: | | |
| Risk-free interest rate | 0.80% | 1.71% |
| Expected life of options | 5.3 years | 5.3 years |
| Volatility | 21.19% | 23.43% |
| Dividend rate | 1.53% | 1.82% |

A compensation expense of \$17.7 million (\$15.1 million net of taxes) relating to stock options was recorded in the statement of earnings for the year ended March 31, 2016 and \$17.8 million (\$15.0 million net of taxes) was recorded for the year ended March 31, 2015.

Options to purchase 4,218,934 common shares at a price of \$41.40 per share were granted on April 1, 2016.

NOTE 12 SHARE CAPITAL (CONT'D)

DEFERRED SHARE UNIT PLAN FOR DIRECTORS

In accordance with the DSU plan, all eligible Directors of the Company are allocated annually a fixed amount of DSUs which are granted on a quarterly basis. Additionally, Directors receive quarterly remuneration either in cash or in DSUs, at the choice of each Director. If a Director elects to receive DSUs, the number of DSUs varies as it is based on the market value of the Company's common shares. When they cease to be a Director of the Company, a cash payment equal to the market value of the accumulated DSUs will be disbursed. The liability relating to these units is adjusted by taking the number of units outstanding multiplied by the market value of common shares at the Company's year-end. The Company includes the cost of the DSU plan in "Operating costs excluding depreciation, amortization, gain on disposal of a business, acquisition, restructuring and other costs".

| | 2016 | | 2015 | |
|--|----------|-----------|----------|-----------|
| | Units | Liability | Units | Liability |
| Balance, beginning of year | 418,757 | \$ 15.2 | 443,448 | \$ 12.9 |
| Annual grant | 34,780 | 1.2 | 38,400 | 1.3 |
| Board compensation | 19,922 | 0.6 | 20,599 | 0.7 |
| Payment to directors | (98,503) | (3.2) | (83,690) | (2.3) |
| Variation due to change in stock price | - | 2.5 | - | 2.6 |
| Balance, end of year | 374,956 | \$ 16.3 | 418,757 | \$ 15.2 |

The Company enters into equity forward contracts in order to mitigate the compensation costs associated with its DSU plan. As at March 31, 2016, the Company had equity forward contracts on 320,000 Saputo Inc. common shares (440,000 as of March 31, 2015) with a notional value of \$11.7 million (\$16.1 million as of March 31, 2015). The net compensation expense related to the DSU plan was \$3.1 million for the year ended March 31, 2016 (\$2.0 million for March 31, 2015), including the effect of the equity forward contracts.

PERFORMANCE SHARE UNIT PLAN

The Company offers senior management a performance share unit (PSU) plan to form part of long-term incentive compensation, together with other plans discussed within this report. The PSU plan is non-dilutive and is settled in cash only. Under the PSU plan, each performance cycle shall consist of three fiscal years of the Company. At the time of the grant of a PSU, the Company determines the performance criteria which must be met. Following completion of a three-year performance cycle, the PSUs for which the performance criteria have been achieved will vest and the value that will be paid out is the price of the common shares at such time, multiplied by the number of PSUs for which the performance criteria have been achieved. The amount potentially payable to eligible employees is recognized as a payable and is revised at each reporting period. The expense is included in employee benefits under the "Operating costs excluding depreciation, amortization, gain on disposal of a business, acquisition, restructuring and other costs" caption.

| | 2016 | | 2015 | |
|--|-----------|-----------|----------|-----------|
| | Units | Liability | Units | Liability |
| Balance, beginning of year | 560,996 | \$ 14.9 | 272,256 | \$ 5.7 |
| Annual grant | 280,930 | 6.9 | 333,720 | 7.3 |
| Cancelled | (16,734) | (0.5) | (10,386) | (0.3) |
| Payment | (119,471) | (3.8) | (34,594) | (1.2) |
| Variation due to change in stock price | - | 5.9 | - | 3.4 |
| Balance, end of year | 705,721 | \$ 23.4 | 560,996 | \$ 14.9 |

On April 1, 2016, 255,975 PSUs were granted at a price of \$41.40 per unit (\$35.08 in 2015).

The Company enters into equity forward contracts in order to mitigate the compensation costs associated with its PSU plan. As at March 31, 2016, the Company had equity forward contracts on 700,000 Saputo Inc. common shares (600,000 as of March 31, 2015) with a notional value of \$25.4 million (\$22.1 million as of March 31, 2015). The net compensation expense related to PSUs was \$7.5 million for the year ended March 31, 2016 (\$7.8 million for the year ended March 31, 2015), including the effect of the equity forward contracts.

NOTE 13 OTHER FINANCIAL CHARGES

| | 2016 | 2015 |
|----------------|---------|---------|
| Finance costs | \$ 27.5 | \$ 19.9 |
| Finance income | (5.4) | (0.6) |
| | \$ 22.1 | \$ 19.3 |

NOTE 14 INCOME TAXES

Income tax expense is comprised of the following:

| | 2016 | 2015 |
|----------------------|----------|----------|
| Current tax expense | \$ 227.2 | \$ 207.7 |
| Deferred tax expense | 42.3 | 29.3 |
| Income tax expense | \$ 269.5 | \$ 237.0 |

RECONCILIATION OF THE EFFECTIVE TAX RATE

The effective income tax rate was 30.9% in 2016 (27.9% in 2015). The Company's income tax expense differs from the one calculated by applying Canadian statutory rates for the following reasons:

| | 2016 | 2015 |
|---|----------|----------|
| Earnings before tax | \$ 870.9 | \$ 849.9 |
| Income taxes, calculated using Canadian statutory income tax rates of 26.3% (26.1% in 2015) | 229.3 | 221.8 |
| Adjustments resulting from the following: | | |
| Effect of tax rates for foreign subsidiaries and other deductions | 63.2 | 51.2 |
| Changes in tax laws and rates | (2.1) | 0.4 |
| Benefit arising from investment in subsidiaries | (14.3) | (17.7) |
| Manufacturing and processing deduction | (14.1) | (7.6) |
| Stock-based compensation | 2.9 | 2.7 |
| Disposal of a business | - | (10.9) |
| Tax losses for which no deferred income tax assets was recognized | 3.5 | 3.3 |
| Adjustments in respect of prior years | (3.7) | (4.4) |
| Other | 4.8 | (1.8) |
| Income tax expense | \$ 269.5 | \$ 237.0 |

During the year, as a result of an increase in the Canadian corporation tax rate, the statutory tax rate has increased by approximately 0.2%.

INCOME TAX RECOGNIZED IN OTHER COMPREHENSIVE INCOME

Income tax on items recognized in other comprehensive income in 2016 and 2015 were as follows:

| | 2016 | 2015 |
|--|----------|---------|
| Deferred tax benefit (expense) on actuarial losses (gains) on employee benefit obligations | \$ (2.3) | \$ 8.1 |
| Deferred tax benefit (expense) on cash flow hedge losses (gains) | (1.5) | 2.4 |
| Total income tax recognized in other comprehensive income | \$ (3.8) | \$ 10.5 |

INCOME TAX RECOGNIZED IN EQUITY

Income tax on items recognized in equity in 2016 and 2015 were as follows:

| | 2016 | 2015 |
|---|--------|--------|
| Excess tax benefit that results from the excess of the deductible amount over the stock-based compensation recognized in net earnings | \$ 5.6 | \$ 4.9 |
| Total income tax recognized in equity | \$ 5.6 | \$ 4.9 |

NOTE 14 INCOME TAXES (CONT'D)

CURRENT TAX ASSETS AND LIABILITIES

| | 2016 | 2015 |
|-------------------------------|-----------|-----------|
| Current tax assets | \$ 4.7 | \$ 1.1 |
| Current tax liabilities | (37.1) | (58.4) |
| Current tax liabilities (net) | \$ (32.4) | \$ (57.3) |

DEFERRED TAX BALANCES

| | 2016 | 2015 |
|--------------------------------|------------|------------|
| Deferred tax assets | \$ 22.9 | \$ 17.6 |
| Deferred tax liabilities | (475.6) | (405.2) |
| Deferred tax liabilities (net) | \$ (452.7) | \$ (387.6) |

DEFERRED TAX ASSETS AND LIABILITIES

The movement of deferred tax assets and liabilities are shown below:

| | For the year ended March 31, 2016 | | | | | | | | |
|--|--|-------------------|-----------------------------|---------|--------------------------|-------------------------------|----------|----------------|----------|
| | Deferred tax asset | | | | Deferred tax liabilities | | | | |
| | Accounts payable and accrued liabilities | Income tax losses | Net assets of pension plans | Total | Inventories | Property, plant and equipment | Other | Long-term debt | Total |
| Balance, beginning of the year | \$ 43.6 | \$ - | \$ 12.0 | \$ 55.6 | \$ 17.6 | \$ 300.6 | \$ 125.0 | \$ - | \$ 443.2 |
| Charged/credited to net earnings | 8.3 | 7.9 | (2.3) | 13.9 | (5.9) | 17.3 | 44.8 | - | 56.2 |
| Charged/credited to other comprehensive income or equity | - | - | (2.3) | (2.3) | - | - | 1.5 | - | 1.5 |
| Acquisitions | 1.2 | 1.6 | - | 2.8 | - | 3.3 | 4.7 | - | 8.0 |
| Translation and other | (2.7) | (2.3) | - | (5.0) | 0.1 | 5.8 | 2.9 | - | 8.8 |
| Balance, end of the year | \$ 50.4 | \$ 7.2 | \$ 7.4 | \$ 65.0 | \$ 11.8 | \$ 327.0 | \$ 178.9 | \$ - | \$ 517.7 |

| | For the year ended March 31, 2015 | | | | | | | | |
|--|--|-------------------|-----------------------------|---------|--------------------------|-------------------------------|----------|----------------|----------|
| | Deferred tax asset | | | | Deferred tax liabilities | | | | |
| | Accounts payable and accrued liabilities | Income tax losses | Net assets of pension plans | Total | Inventories | Property, plant and equipment | Other | Long-term debt | Total |
| Balance, beginning of the year | \$ 44.9 | \$ 4.8 | \$ 7.5 | \$ 57.2 | \$ 45.0 | \$ 257.9 | \$ 87.4 | \$ 2.5 | \$ 392.8 |
| Charged/credited to net earnings | (3.5) | (4.8) | (4.0) | (12.3) | (30.1) | 18.1 | 31.5 | (2.5) | 17.0 |
| Charged/credited to other comprehensive income or equity | - | - | 8.1 | 8.1 | - | - | (2.4) | - | (2.4) |
| Acquisitions | - | - | - | - | - | (0.7) | - | - | (0.7) |
| Translation and other | 2.2 | - | 0.4 | 2.6 | 2.7 | 25.3 | 8.5 | - | 36.5 |
| Balance, end of the year | \$ 43.6 | \$ - | \$ 12.0 | \$ 55.6 | \$ 17.6 | \$ 300.6 | \$ 125.0 | \$ - | \$ 443.2 |

NOTE 15 EARNINGS PER SHARE

| | 2016 | 2015 |
|--|-------------|-------------|
| Net earnings attributable to shareholders of Saputo Inc. | \$ 601.1 | \$ 607.6 |
| Weighted average number of common shares outstanding | 392,579,171 | 391,101,412 |
| Dilutive options | 5,192,621 | 6,159,277 |
| Weighted average diluted number of common shares outstanding | 397,771,792 | 397,260,689 |
| Basic earnings per share | \$ 1.53 | \$ 1.55 |
| Diluted earnings per share | \$ 1.51 | \$ 1.53 |

Basic and diluted earnings per share have been adjusted to reflect the two-for-one stock split discussed in Note 12. When calculating diluted earnings per share for the year ended March 31, 2016, 3,157,161 (no options for the year ended March 31, 2015) were excluded from the calculation because their exercise price is higher than the average market value for the year.

Shares purchased under the normal course issuer bid were excluded from the calculation of earnings per share as of the date of purchase.

NOTE 16 BUSINESS ACQUISITIONS

Woolwich Dairy

On October 5, 2015, the Company acquired a 100% ownership interest, on a debt-free basis, in the companies forming Woolwich Dairy (Woolwich). Woolwich generates annual revenues of approximately \$70.0 million and employs approximately 190 people.

Woolwich produces, distributes, markets and sells goat cheese in Canada and the USA. Woolwich operations are comprised of three manufacturing facilities (in Québec and in Ontario, Canada and in Wisconsin, USA), as well as a distribution center (in Ontario, Canada). Woolwich is a leading manufacturer of branded and private label goat cheese for the North American market. Its brands include *Woolwich Dairy*, *Chevrai* and *Wholesome Goat*.

The transaction enabled the Company to increase its presence in the specialty cheese category in North America.

The purchase price was allocated to the identifiable assets acquired and liabilities assumed based on the fair values presented below:

| | 2016 |
|--|----------------|
| | Woolwich Dairy |
| Assets acquired | |
| Cash | \$ 0.8 |
| Receivables | 6.0 |
| Inventories | 16.7 |
| Prepaid expenses and other assets | 0.2 |
| Property, plant and equipment | 25.0 |
| Goodwill | 30.5 |
| Intangible Assets | 17.4 |
| Deferred income taxes | 1.0 |
| Liabilities assumed | |
| Bank loans | (0.1) |
| Accounts payable and accrued liabilities | (7.7) |
| Deferred income taxes | (7.3) |
| Net assets acquired and total consideration paid | \$ 82.5 |

Recognized goodwill reflects the value assigned to expected future synergies and an assembled workforce within the Dairy Division (Canada) and Cheese Division (USA) CGUs.

NOTE 16 BUSINESS ACQUISITIONS (CONT'D)

Everyday Cheese Business of Lion-Dairy & Drinks Pty Ltd

On May 25, 2015, Warrnambool Cheese and Butter Factory Company Holdings Limited (WCB) (Dairy Division (Australia)) completed the EDC Acquisition based in Victoria, Australia. The EDC Acquisition generates annual sales of approximately \$156.0 million and employs approximately 170 people.

The EDC Acquisition operations include cutting and wrapping, distribution, sales & marketing and intellectual property associated with the *COON*, *Cracker Barrel* (trademark used under licence), *Mil Lek* and *Fred Walker* brands.

The transaction enabled WCB to increase its presence in consumer branded everyday cheese products segment in Australia with strong market positions in this segment.

The purchase price was allocated to the identifiable assets acquired and liabilities assumed based on the fair values presented below:

| | | 2016 |
|--|--|----------|
| Everyday Cheese Business of Lion-Dairy & Drinks Pty Ltd. | | |
| Assets acquired | Inventories | \$ 92.4 |
| | Receivables | 9.2 |
| | Property, plant and equipment | 8.3 |
| | Intangible Assets | 25.1 |
| | Deferred income taxes | 1.1 |
| Liabilities assumed | Accounts payable and accrued liabilities | (3.7) |
| Net assets acquired and total consideration paid | | \$ 132.4 |

Recognized goodwill reflects the value assigned to expected future synergies and an assembled workforce within the International Sector.

Scotsburn Co-Operative Services Limited

On April 14, 2014, the Company acquired the fluid milk activities of Scotsburn Co-Operative Services Limited based in Atlantic Canada. Its operations consist of manufacturing, selling, marketing, distributing and merchandising of products such as fluid milk, cream, sour cream, ice cream mix and cottage cheese, mainly under the *Scotsburn* (trademark used under licence) brand. The final allocation of the purchase price is presented below.

| | | 2015 |
|--|--|---------|
| Scotsburn Co-Operative Services Limited | | |
| Assets acquired | Inventories | \$ 5.1 |
| | Prepaid expenses and other assets | 0.8 |
| | Property, plant and equipment | 22.5 |
| | Goodwill | 24.6 |
| | Intangible Assets | 15.0 |
| Liabilities assumed | Accounts payable and accrued liabilities | (2.0) |
| | Deferred income taxes | (1.0) |
| Net assets acquired and total consideration paid | | \$ 65.0 |

Goodwill reflects the value assigned to expected future synergies and an assembled workforce within the Canada Sector.

NOTE 17 EMPLOYEE POST-EMPLOYMENT BENEFITS PLANS

The Company sponsors various post-employment benefit plans. These include pension plans, both defined contribution and defined benefit plans, and other post-employment benefits. Post-employment benefit plans are classified as either defined contribution plans or defined benefit plans.

Defined Contribution Plans

The Company offers and participates in defined contribution pension plans of which 98% of its active employees are members. The net pension expense under these types of plans is generally equal to the contributions made by the employer and constitutes an expense for the year in which they are due. For fiscal 2016, the defined contribution expenses for the Company amounted to \$42.2 million compared to \$37.1 million for fiscal 2015.

Defined Benefit Plans

The Company participates in defined benefit pension plans in which the remaining active employees are members. Under the terms of the defined benefit pension plans, pensions are based on years of service and the retirement benefits are equal to 2% of the average eligible earnings of the last employment years multiplied by years of credited service.

The registered pension plans must comply with statutory funding requirements in the province or state in which they are registered. Funding valuations are required on an annual or triennial basis, depending on the jurisdiction, and employer contributions must include amortization payments for any deficit, over a period of 5 to 15 years. Contribution holidays are allowed and subject to certain thresholds. Other non-registered pension plans and benefits other than pension are not subject to any minimum funding requirements.

The cost of these pension benefits earned by employees is actuarially determined using the projected benefits method prorated on services and using a discount rate based on high quality corporate bonds and Management's assumptions bearing on, among other things, rates of compensation increase and retirement age of employees. All of these estimates and assessments are formulated with the help of external consultants. The plan assets and benefit obligations were valued as at March 31 with the assistance of the Company's external actuaries. The Company also offers complementary retirement benefits programs, such as health insurance, life insurance and dental plans to eligible employees and retired employees. The Company expects to contribute approximately \$3.5 million to its defined benefit plans in 2017. The Company's net liability for post-employment benefit plans comprises the following:

| | March 31, 2016 | March 31, 2015 |
|--|----------------|----------------|
| Present value of funded obligation | \$ 62.6 | \$ 74.5 |
| Fair value of assets | 57.1 | 63.5 |
| Present value of net obligations for funded plans | 5.5 | 11.0 |
| Present value of unfunded obligations | 25.0 | 25.1 |
| Present value of net obligations | 30.5 | 36.1 |
| Asset ceiling test | 0.7 | 1.6 |
| Accrued pension/benefit cost as at March 31 | 31.2 | 37.7 |
| Employee benefit amounts on the balance sheet as net liability | \$ 31.2 | \$ 37.7 |

NOTE 17 EMPLOYEE POST-EMPLOYMENT BENEFITS PLANS (CONT'D)

The changes in the present value of the defined benefit obligations are as follows:

| | March 31, 2016 | March 31, 2015 |
|---|----------------|----------------|
| Defined benefit obligation, beginning of year | \$ 99.6 | \$ 282.8 |
| Current service costs | 6.2 | 7.1 |
| Contribution by plan participants | - | 0.7 |
| Interest cost | 3.4 | 10.0 |
| Actuarial losses (gains) from change in experience | (0.1) | 5.7 |
| Actuarial losses (gains) from change in economic assumptions | (11.3) | 32.7 |
| Actuarial losses (gains) from change in demographic assumptions | - | 1.2 |
| Business disposal, net of acquisition | - | (162.4) |
| Effects of settlement ¹ | (8.2) | (66.9) |
| Exchange differences | 0.5 | 1.9 |
| Benefits paid | (2.5) | (13.2) |
| Defined benefit obligation, end of year | \$ 87.6 | \$ 99.6 |

The changes in the fair value of plan assets are as follows:

| | March 31, 2016 | March 31, 2015 |
|--|----------------|----------------|
| Fair value of plan assets, beginning of year | \$ 63.5 | \$ 254.4 |
| Interest income on plan assets | 2.1 | 9.0 |
| Return on plan assets, excluding interest income | (3.4) | 7.1 |
| Administration costs | (0.4) | (0.6) |
| Contributions by employer | 4.8 | 11.3 |
| Contributions by participants | - | 0.6 |
| Effects of settlement ¹ | (7.4) | (67.4) |
| Business disposal, net of acquisition | - | (138.8) |
| Exchange differences | 0.4 | 1.1 |
| Benefits paid | (2.5) | (13.2) |
| Fair value of plan assets, end of year | \$ 57.1 | \$ 63.5 |

¹ Annuities were purchased to release the plan from its liability with regards to retirees.

NOTE 17 EMPLOYEE POST-EMPLOYMENT BENEFITS PLANS (CONT'D)

Actual return on plans assets amounted to a loss of \$1.7 million in fiscal 2016 compared to a gain of \$15.4 million in fiscal year 2015.

The fair value of plan assets, which do not include assets of the Company, consist of the following:

| | March 31, 2016 | March 31, 2015 |
|---------------------------------|----------------|----------------|
| Bonds | 55% | 57% |
| Equity instruments | 40% | 38% |
| Cash and short-term investments | 5% | 5% |
| | 100% | 100% |

The expenses recognized below are included in "Operating costs excluding depreciation, amortization, gain on disposal of a business, acquisition, restructuring, and other costs" within employee benefits expense (refer to Note 5) and are detailed as follows:

| | March 31, 2016 | March 31, 2015 |
|-------------------------------------|----------------|----------------|
| Employer current service cost | \$ 6.2 | \$ 7.1 |
| Effect of settlement | (0.8) | 0.4 |
| Administration costs | 0.4 | 0.6 |
| interest costs | 3.3 | 10.1 |
| Interest on effect of asset ceiling | - | 0.2 |
| Interest income on plan assets | (2.1) | (8.9) |
| Defined benefits plans expense | \$ 7.0 | \$ 9.5 |

The Company recognizes actuarial gains and losses in the period in which they occur, for all its defined benefit plans. These actuarial gains and losses are recognized in other comprehensive income and are presented below:

| | March 31, 2016 | March 31, 2015 |
|---|----------------|----------------|
| Net gains (losses) during the year | \$ 7.9 | \$ (32.5) |
| Effect of the asset ceiling test | 0.9 | 3.4 |
| Amount recognized in other comprehensive income | \$ 8.8 | \$ (29.1) |

NOTE 17 EMPLOYEE POST-EMPLOYMENT BENEFITS PLANS (CONT'D)

Weighted average assumptions used in computing the benefit obligations at the balance sheet date are as follows:

| | March 31, 2016 | March 31, 2015 |
|----------------------------|----------------|----------------|
| Discount rate | 4.10% | 3.44% |
| Duration of the obligation | 18.40 | 17.00 |
| Future salary increases | 3.00% | 3.00% |

The impact of an increase and a decrease of 1% on the discount rate would be \$12.8 million and \$15.6 million respectively. Also, an increase or a decrease of 1% on the future salary assumptions would be approximately \$4.0 million on the obligation and a 10% increase in life expectancy would represent approximately \$1.4 million.

Weighted average assumptions used in computing the net periodic pension cost for the year are as follows:

| | March 31, 2016 | March 31, 2015 |
|-------------------------|----------------|----------------|
| Discount rate | 3.44% | 4.25% |
| Future salary increases | 3.00% | 3.00% |

For measurement purposes, a 3.5% to 7.0% annual rate of increase was used for health, life insurance and dental plan costs for the fiscal years 2016 and 2015.

Assumed medical cost trend rates have an effect on the amounts recognized in profit or loss. A one percentage point change in the assumed medical cost trend rates would have marginal impact on cost and obligations.

NOTE 18 COMMITMENTS AND CONTINGENCIES

LEASES

The Company carries on some of its operations in leased premises and has also entered into lease agreements for equipment and rolling stock. The minimum annual lease payments required for the next fiscal years are as follows:

| | | |
|-------------------|----|-------|
| Less than 1 year | \$ | 30.5 |
| 1-2 years | | 22.8 |
| 2-3 years | | 18.8 |
| 3-4 years | | 14.9 |
| 4-5 years | | 11.9 |
| More than 5 years | | 32.1 |
| | \$ | 131.0 |

The Company guarantees to certain lessors a portion of the residual value of certain leased assets with respect to operations which mature until 2017. If the market value of leased assets, at the end of the respective operating lease term, is inferior to the guaranteed residual value, the Company is obligated to indemnify the lessors, specific to certain conditions, for the shortfall up to a maximum value. The Company believes that the potential indemnification will not have a significant effect on the financial statements.

CLAIMS

The Company is a defendant to certain claims arising from the normal course of its business. The Company is also a defendant in certain claims and/or assessments from tax authorities in various jurisdictions. The Company believes that the final resolution of these claims and/or assessments will not have a material adverse effect on its earnings or financial position.

INDEMNIFICATIONS

The Company from time to time offers indemnifications to third parties in the normal course of its business, in connection with business or asset acquisitions or disposals. These indemnification provisions may be in connection with breach of representations and warranties, and for future claims for certain liabilities, including liabilities related to tax and environmental matters. The terms of these indemnification provisions vary in duration. At March 31, 2016, given that the nature and amount of such indemnifications depend on future events, the Company is unable to reasonably estimate its maximum potential liability under these agreements. The Company has not made any significant indemnification payments in the past, and as at March 31, 2016 and March 31, 2015, the Company has not recorded any significant liabilities associated with these indemnifications.

NOTE 19 RELATED PARTY TRANSACTIONS

The Company receives and provides goods and services which consist of rent, travel, publicity, lodging and management services from and to companies subject to control or significant influence through ownership by its principal shareholder. These transactions, which are not significant to the Company's financial position or financial results, are made in the normal course of business and have been recorded at the fair value, consistent with market values for similar transactions.

Transactions with key management personnel (short-term employee benefits, post-employment benefits, stock-based compensation and payments under the DSU plan) are also considered related party transactions. Management defines key management personnel as named executive officers: the CEO, CFO and the three most highly compensated executive officers of the Company whom are among those persons having responsibility and authority for controlling, overseeing and planning the activities of the Company, as well as the Company's Directors.

Transactions with related parties are as follows:

| | 2016 | 2015 |
|---|---------|---------|
| Entities subject to control or significant influence through ownership by its principal shareholder | \$ 4.6 | \$ 4.3 |
| Key management personnel | | |
| Directors | 2.6 | 2.8 |
| Named Executive Officers | 20.3 | 16.7 |
| | \$ 27.5 | \$ 23.8 |

Dairy products and other services provided by the Company were the following:

| | 2016 | 2015 |
|---|--------|--------|
| Entities subject to control or significant influence through ownership by its principal shareholder | \$ 0.3 | \$ 0.4 |

Outstanding receivables and accounts payable and accrued liabilities for the transactions above are the following:

| | Receivables | | Accounts payable and accrued liabilities | |
|---|----------------|----------------|--|----------------|
| | March 31, 2016 | March 31, 2015 | March 31, 2016 | March 31, 2015 |
| Entities subject to control or significant influence through ownership by its principal shareholder | \$ 0.1 | \$ 0.1 | \$ 0.1 | \$ 0.1 |
| Key management personnel | | | | |
| Directors | - | - | 16.3 | 15.2 |
| Named executive officers | - | - | 28.7 | 25.2 |
| | \$ 0.1 | \$ 0.1 | \$ 45.1 | \$ 40.5 |

The amounts payable to the Directors consist entirely of balances payable under the Company's DSU plan. Refer to Note 12 for further details. The amounts payable to named executive officers consist of short-term employee benefits, share-based awards and post-retirement benefits.

KEY MANAGEMENT PERSONNEL COMPENSATION

The compensation expense for transactions with the Company's key management personnel, including annual fees of the executive Chairman, consists of the following:

| | 2016 | 2015 |
|------------------------------|---------|---------|
| Directors | | |
| Cash-settled payments | \$ 0.8 | \$ 0.8 |
| Stock-based compensation | 1.8 | 2.0 |
| | \$ 2.6 | \$ 2.8 |
| Named executive officers | | |
| Short-term employee benefits | 13.2 | 8.9 |
| Post-employment benefits | 2.1 | 1.8 |
| Stock-based compensation | 5.0 | 6.0 |
| | \$ 20.3 | \$ 16.7 |
| Total compensation | \$ 22.9 | \$ 19.5 |

NOTE 19 RELATED PARTY TRANSACTIONS (CONT'D)

SUBSIDIARIES

The Company's subsidiaries are wholly owned with the exception of WCB (Note 16) for which a 12.08% non-controlling interest exists. The following information summarizes the Company's significant subsidiaries which produce a wide array of dairy products including cheese, fluid milk, extended shelf-life milk and cream products, cultured products and dairy ingredients:

| | Percentage Owned | Location |
|--|------------------|-----------|
| Saputo Cheese USA Inc. | 100.00% | USA |
| Saputo Dairy Products Canada G.P. | 100.00% | Canada |
| Saputo Dairy Foods USA, LLC | 100.00% | USA |
| Warrnambool Cheese and Butter Factory Company Holdings Limited | 87.92% | Australia |
| Molfino Hermanos S.A. | 100.00% | Argentina |

NOTE 20 FINANCIAL INSTRUMENTS

In the normal course of business, the Company uses various financial instruments which by their nature involve risk, including credit risk, liquidity risk, interest rate risk, foreign exchange risk and price risk (including commodity price risk). These financial instruments are subject to normal credit conditions, financial controls and risk management and monitoring strategies.

Occasionally, the Company may enter into derivative financial instrument transactions in order to mitigate or hedge risks in accordance with risk management strategies. The Company does not enter into these arrangements for speculative purposes.

CREDIT RISK

Financial instruments that potentially subject the Company to concentrations of credit risk consist of cash equivalents and receivables.

Cash equivalents consist mainly of short-term investments. The Company has deposited these cash equivalents in reputable financial institutions.

The Company also offers credit to its customers in the normal course of business for trade receivables. Credit valuations are performed on a regular basis and reported results take into account allowances for potential bad debts.

Due to its large and diverse customer base and its geographic diversity, the Company has low exposure to credit risk concentration with respect to customer's receivables. There are no receivables from any individual customer that exceeded 10% of the total balance of receivables as at March 31, 2016 and March 31, 2015. However, one customer that represented more than 10% of total consolidated sales for the year ended March 31, 2016, with 10.6% (one customer with 10.2% in 2015).

Allowance for doubtful accounts and past due receivables are reviewed by Management at each balance sheet date. The Company updates its estimate of the allowance for doubtful accounts based on the evaluation of the recoverability of receivable balances from each customer taking into account historic collection trends of past due accounts. Receivables are written off once determined not to be collectible.

On average, the Company will generally have 10% of receivables that are due beyond normal terms, but are not impaired. The carrying amount of receivables is reduced by an allowance account and the amount of the loss is recognized in the statement of earnings within operating costs. Subsequent recoveries of amounts previously written off are credited against operating costs in the statement of earnings. However, Management does not believe that these allowances are significant.

LIQUIDITY RISK

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company manages liquidity risk through the management of its capital structure and financial leverage, as outlined in Note 21 relating to capital disclosures. It also manages liquidity risk by continuously monitoring actual and projected cash flows. The Board of Directors reviews and approves the Company's operating and capital budgets, as well as any material transactions out of the normal course of business.

NOTE 20 FINANCIAL INSTRUMENTS (CONT'D)

INTEREST RATE RISK

The Company is exposed to interest rate risks through its financial obligations that bear variable interest rates.

Bank loans bear interest at fluctuating rates and thereby expose the Company to interest rate risk on cash flows associated to interest payments. The senior notes bear interest at fixed rates and, as a result, no interest rate risk exists on these cash flows.

The bank term loan bears interest at variable rates and thereby exposes the Company to interest rate risk on cash flows associated to interest payments. As a result of such interest rate risk, the Company entered into interest rate swap agreements on February 4, 2013 for the initial term of the bank term loan facility, ending in December 2016, in which the Company agreed to exchange variable interest payments for fixed rate payments at specified intervals. In fiscal 2015, the bank term loans were extended to December 2019. The swap term will remain unchanged and the hedge is expected to continue to be effective for the remainder of its term, on \$562.5 million. The effective fixed interest rate is 1.58% (plus applicable spread). Refer to Note 10 for further details on the unsecured bank term loan facility. The Company has designated these interest rate swaps as cash flow hedges of interest rate risk in accordance with its risk management strategy.

On March 31, 2016, the cash flow hedges of interest rate risk were assessed to be highly effective and accordingly, an unrealized gain of \$3.8 million (net of tax of \$1.2 million) was recorded in other comprehensive income. These cash flow hedges were also deemed to be highly effective on March 31, 2015 and an unrealized loss of \$3.9 million (net of tax of \$1.3 million) was recorded in other comprehensive income (and an associated asset) as a result. The amounts recorded in the statement of comprehensive income are transferred to the statement of net earnings to offset interest on long-term debt when the interest expense is recorded in net earnings.

During the fiscal year, the Company entered into interest rate lock agreements to fix the interest rate related to future debt obligations in order to mitigate future market interest rate movements. The Company has designated these interest rate locks as cash flow hedges of interest rate risk and subsequent to the debt being issued, the amount in other comprehensive income would be reclassified to interest income when the interest is recorded in net earnings.

On March 31, 2016, the cash flow hedges of interest rate lock were assessed to be highly effective and accordingly, an unrealized loss of \$2.5 million (net of tax of \$0.9 million) was recorded in other comprehensive income.

For the fiscal year ended March 31, 2016, the interest expense on long-term debt totalled \$48.3 million (\$54.0 million in fiscal 2015). The interest accrued on March 31, 2016 was \$6.5 million (\$6.2 million at March 31, 2015).

As at March 31, 2016, the net amount exposed to short-term rates fluctuations was approximately \$384.6 million. Based on this exposure, an assumed 1% increase in the interest rate would have an unfavourable impact of approximately \$2.7 million on net earnings with an equal but opposite effect for an assumed 1% decrease.

FOREIGN EXCHANGE RISK

The Company operates internationally and is exposed to foreign exchange risk resulting from various foreign currency transactions. Foreign exchange transaction risk arises primarily from future commercial transactions that are denominated in a currency that is not the functional currency of the Company's business unit that is party to the transaction. In fiscal 2016, the Company entered into forward exchange contracts to sell US dollars and buy Australian dollars in order to mitigate market fluctuations in the US/AUD exchange rates for forecasted sales transactions. As at March 31, 2016, the cash flow hedges were highly effective and accordingly, the Company recognized an unrealized gain of \$3.2 million (net of tax of \$1.4 million) in other comprehensive income. An amount of \$2.3 million was reclassified to net earnings during fiscal 2016 related to these forward exchange contracts. In fiscal 2015, the Company did not have any outstanding foreign currency contracts as at the balance sheet and an amount of \$4.0 million was reclassified to net earnings.

The Company is mainly exposed to US dollar fluctuations. The following table details the Company's sensitivity to a 1% weakening of the Canadian dollar against the US dollar on net earnings and comprehensive income. For a 1% appreciation of the Canadian dollar against the US dollar, there would be an equal and opposite impact on net earnings and comprehensive income.

| | 2016 | | 2015 | |
|--------------------------------|------|------|------|------|
| Change in net earnings | \$ | 3.4 | \$ | 2.6 |
| Change in comprehensive income | \$ | 29.1 | \$ | 32.0 |

NOTE 20 FINANCIAL INSTRUMENTS (CONT'D)

COMMODITY PRICE RISK

In certain instances, the Company enters into futures contracts to hedge against fluctuations in the price of commodities. Outstanding contracts as at the balance sheet date had a negative fair value of approximately \$4.1 million (positive fair value of approximately \$1.0 million at March 31, 2015).

The Company applies hedge accounting for certain of these transactions. On March 31, 2016, these hedges (designated as cash flow hedges) were assessed to be highly effective and accordingly, an unrealized gain of \$9.0 million (net of tax of \$6.0 million) is recorded in other comprehensive income. The gain recorded in the statement of comprehensive income are transferred to the statement of net earnings when the related inventory is ultimately sold. On March 31, 2015, these hedges (designated as cash flow hedges) were assessed to be highly effective and accordingly, an unrealized gain of \$0.9 million (net of tax of \$0.6 million) is recorded in other comprehensive income.

FAIR VALUE OF FINANCIAL INSTRUMENTS

The Company has determined that the fair value of its financial assets and financial liabilities with short-term maturities approximates their carrying value. These financial instruments include cash and cash equivalents, receivables, bank loans, accounts payable and accrued liabilities. The table below shows the fair value and the carrying value of other financial instruments as at March 31, 2016 and March 31, 2015. Since estimates are used to determine fair value, they must not be interpreted as being realizable in the event of a settlement of the instruments.

| | March 31, 2016 | | March 31, 2015 | |
|--|----------------|----------------|----------------|----------------|
| | Fair value | Carrying value | Fair value | Carrying value |
| Cash flow hedges | | | | |
| Interest rate derivatives (Level 2) | \$ (6.2) | \$ (6.2) | \$ (7.9) | \$ (7.9) |
| Commodity derivatives (Level 2) | (1.6) | (1.6) | 1.4 | 1.4 |
| Foreign exchange derivatives (Level 2) | 7.9 | 7.9 | - | - |
| Derivatives not designated in a formal hedging relationship | | | | |
| Commodity derivatives (Level 2) | \$ (2.5) | \$ (2.5) | \$ (0.4) | \$ (0.4) |
| Long-term debt (Level 3) | 1,461.5 | 1,453.2 | 1,592.6 | 1,570.0 |

The following table summarizes the financial instruments measured at fair value in the consolidated balance sheet as at March 31, 2016 and March 31, 2015, classified using the fair value hierarchy described in Note 3.

| March 31, 2016 | Level 1 | Level 2 | Level 3 | Total |
|-----------------------------|----------------|----------------|----------------|--------------|
| Cash and cash equivalents | \$ 164.3 | \$ - | \$ - | \$ 164.3 |
| Interest rate swaps | - | (6.2) | - | (6.2) |
| Commodity futures contracts | - | (4.1) | - | (4.1) |
| Foreign exchange contracts | - | 7.9 | - | 7.9 |
| | \$ 164.3 | \$ (2.4) | \$ - | \$ 161.9 |
| March 31, 2015 | Level 1 | Level 2 | Level 3 | Total |
| Cash and cash equivalents | \$ 72.6 | \$ - | \$ - | \$ 72.6 |
| Interest rate swaps | - | (7.9) | - | (7.9) |
| Commodity futures contracts | - | 1.0 | - | 1.0 |
| | \$ 72.6 | \$ (6.9) | \$ - | \$ 65.7 |

Fair values of other assets, long-term debt and derivative financial instruments are determined using discounted cash flow models based on market inputs prevailing at the balance sheet date and are also obtained from financial institutions. Where applicable, these models use market-based observable inputs including interest-rate-yield curves, volatility of certain prices or rates and credit spreads. If market based observable inputs are not available, judgement is used to develop assumptions used to determine fair values. The fair value estimates are significantly affected by assumptions including the amount and timing of estimated future cash flows and discount rates. The Company's derivatives transactions are accounted for on a fair value basis.

NOTE 21 CAPITAL DISCLOSURES

The Company's objective in managing capital is to ensure sufficient liquidity to pursue its growth strategies and undertake selective acquisitions, while at the same time taking a conservative approach towards financial leverage and management of financial risk. An additional objective includes a target for long-term leverage of 2.0 times net debt to earnings before interest, income taxes, depreciation, amortization, gain on disposal of a business, acquisition, restructuring and other costs. From time to time, the Company may deviate from its long-term leverage target to pursue acquisitions and other strategic opportunities. Should such a scenario arise, the Company expects to deleverage over a reasonable period of time in order to seek to maintain its investment grade ratings. Also, the Company seeks to provide an adequate return to its shareholders. The Company believes that the purchases of its own shares may, under appropriate circumstances, be a responsible use of its capital.

The Company's capital is composed of net debt and equity. Net debt consists of long-term debt and bank loans, net of cash and cash equivalents. The Company's primary use of capital is to finance acquisitions.

The primary measure used by the Company to monitor its financial leverage is its ratio of net debt to earnings before interest, income taxes, depreciation, amortization, gain on disposal of a business, acquisition, restructuring and other costs. The net debt-to-earnings before interest, income taxes, depreciation, amortization, gain on disposal of a business, acquisition, restructuring and other costs ratios as at March 31, 2016 and March 31, 2015 are as follows:

| | 2016 | 2015 |
|--|------------|------------|
| Bank loans | \$ 178.2 | \$ 169.8 |
| Long-term debt, including current portion | 1,453.2 | 1,570.0 |
| Cash and cash equivalents | (164.3) | (72.6) |
| Net debt | \$ 1,467.1 | \$ 1,667.2 |
| Earnings before interest, income taxes, depreciation, amortization, gain on disposal of a business, acquisition, restructuring and other costs | \$ 1,174.1 | \$ 1,061.7 |
| Net debt-to-earnings before interest, income taxes, depreciation, amortization, gain on disposal of a business, acquisition, restructuring and other costs | 1.25 | 1.57 |

The Company has existing credit facilities which require a quarterly review of financial ratios and the Company is not in violation of any such ratio covenants as at March 31, 2016.

The Company is not subject to capital requirements imposed by a regulator.

NOTE 22 GAIN ON DISPOSAL OF A BUSINESS, ACQUISITION, RESTRUCTURING AND OTHER COSTS

Gain on disposal of a business, acquisition, restructuring and other costs are summarized as follows:

| | 2016 | 2015 |
|---|---------|-----------|
| Restructuring and other costs (cost reversal) | \$ 31.2 | \$ (7.2) |
| Acquisition costs | 3.0 | 0.7 |
| Gain on disposal of a business | - | (25.9) |
| Total | \$ 34.2 | \$ (32.4) |

Restructuring and other costs (cost reversal)

In fiscal 2016, the Company announced the closures of three facilities. The closures are scheduled for June 2016, August 2016 and December 2017.

Costs associated with the closures recorded in fiscal 2016 and reversal of costs in fiscal 2015 regarding restructuring activities are summarized in the table below:

| | 2016 | 2015 |
|----------------------------------|---------|----------|
| Write down of non-current assets | \$ 25.7 | \$ (4.5) |
| Severance | 5.5 | (1.1) |
| Other | - | (1.6) |
| Total costs (reversal) | \$ 31.2 | \$ (7.2) |

The write down of non-current assets consists of impairment charges to property, plant and equipment to bring them to the lower of carrying value and recoverable amount. The total after tax costs for fiscal 2016 are \$18.9 million.

The restructuring costs recorded in fiscal 2016 represent estimated expenses required to restructure these operations. Liabilities related to severance expenditures have been grouped within current and non-current liabilities on the balance sheet.

Reversal of costs in fiscal 2015 are due to the cancellation of a planned plant closure and lower than anticipated closure costs. Amounts due to the cancellation of the plant closure were reversed back to property, plant and equipment. The total after tax effect is \$4.2 million.

Acquisition costs

In fiscal 2016, the Company incurred acquisition costs of \$3.0 million (\$2.4 million after tax) in relation to the business acquisitions (\$0.7 million or \$0.5 million after tax in fiscal 2015).

Gain on disposal of a business

On February 2, 2015, the Company sold Saputo Bakery Inc., its Bakery Division which was classified within the Canada Sector, to Canada Bread Company, Limited, a subsidiary of Grupo Bimbo S.A.B. de C.V. for a selling price of \$114.3 million on a debt-free basis. The Company recorded a gain of \$25.9 million on disposal. The Bakery Division's revenues (approximately \$107.0 million) represented approximately 1% of Saputo's consolidated revenues.

NOTE 23 SEGMENTED INFORMATION

The Company reports under three geographic sectors. The Canada Sector consists of Dairy Division (Canada). The USA Sector aggregates the Cheese Division (USA) and the Dairy Foods Division (USA). Finally, the International Sector aggregates the Dairy Division (Argentina), the Dairy Ingredients Division and the Dairy Division (Australia). The Dairy Ingredients Division includes national and export ingredients sales from the North American divisions, as well as cheese exports from these same divisions.

These reportable sectors are managed separately as each sector represents a strategic business unit that offers different products and serves different markets. The Company measures geographic and sector performance based on earnings before interest, income taxes, depreciation, amortization, gain on disposal of a business, acquisition, restructuring and other costs.

Management has aggregated the Cheese Division (USA) and the Dairy Foods Division (USA) due to similarities in long-term average return and correlated market factors driving pricing strategies that affect the operations of both divisions. The divisions within the International Sector have been combined due to similarities in global market factors and production processes.

The accounting policies of the sectors are the same as those described in Note 3 relating to significant accounting policies.

Information on reportable sectors

| Years ended March 31 | | |
|---|--------------------|--------------------|
| | 2016 | 2015 |
| Revenues | | |
| Canada | \$ 3,801.5 | \$ 3,835.8 |
| USA | 5,786.7 | 5,279.6 |
| International | 1,403.3 | 1,542.3 |
| | \$ 10,991.5 | \$ 10,657.7 |
| Earnings before interest, income taxes, depreciation, amortization, gain on disposal of a business, acquisition, restructuring and other costs | | |
| Canada | \$ 413.5 | \$ 404.5 |
| USA | 725.5 | 534.9 |
| International | 35.1 | 122.3 |
| | \$ 1,174.1 | \$ 1,061.7 |
| Depreciation and amortization | | |
| Canada | \$ 55.1 | \$ 59.5 |
| USA | 120.0 | 92.7 |
| International | 23.5 | 18.7 |
| | \$ 198.6 | \$ 170.9 |
| Gain on disposal of a business | - | (25.9) |
| Acquisition, restructuring and other costs | 34.2 | (6.5) |
| Financial charges, net | 70.4 | 73.3 |
| Earnings before income taxes | 870.9 | 849.9 |
| Income taxes | 269.5 | 237.0 |
| Net earnings | \$ 601.4 | \$ 612.9 |

NOTE 23 SEGMENTED INFORMATION (CONT'D)

Geographic information

| | March 31, 2016 | March 31, 2015 |
|--|-------------------|-------------------|
| Total Assets | | |
| Canada | \$ 1,955.6 | \$ 1,810.1 |
| USA | 4,046.7 | 3,875.7 |
| International | 1,170.0 | 1,114.5 |
| | \$ 7,172.3 | \$ 6,800.3 |
| Net book value of property, plant and equipment | | |
| Canada | \$ 585.1 | \$ 579.5 |
| USA | 1,248.1 | 1,227.8 |
| International | 252.8 | 265.8 |
| | \$ 2,086.0 | \$ 2,073.1 |
| Total liabilities | | |
| Canada | \$ 1,758.2 | \$ 2,009.0 |
| USA | 704.2 | 675.2 |
| International | 640.1 | 487.5 |
| | \$ 3,102.5 | \$ 3,171.7 |

NOTE 24 DIVIDENDS

During the year ended March 31, 2016, the Company paid dividends totalling \$210.0 million, or \$0.54 per share (\$197.7 million, or \$0.52 per share for the year ended March 31, 2015).

EXHIBIT TO THE CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

Calculation of Earnings Coverage Ratio

The following table sets forth the earnings coverage ratio for the 12-month period ended March 31, 2016:

| | |
|--------------------------------|--------------------|
| Earnings coverage ratio | 13.36 times |
|--------------------------------|--------------------|

The earnings coverage ratio is equal to net earnings (before interest on long-term debt and other financial charges and incomes taxes) for the applicable period divided by interest on long-term debt and other financial charges for the applicable period.